

2/11/77

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THE WHITE HOUSE
WASHINGTON

cc

STM

JAL

FRANK

TIM

THE WHITE HOUSE
WASHINGTON

Call from
Muskie

2-11-77

Shoe imports -
Ch & New England

Tim - After the
Shoe import recom-
mendation gets to
me, arrange for me
to meet Muskie
& others.

J.C.

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Tim Kraft -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Jack Watson
Stu Eizenstat
Frank Moore

Re: Shoe Imports

THE WHITE HOUSE
WASHINGTON

THE WHITE HOUSE
WASHINGTON

rick--

would you want to
send this to archives?

i typed it back in february
....but didn't want to
throw away his handwritten
draft

-- susan

to
Melinda
handwriting

Jimmy Carter
Plains, Georgia 31780

Susan -
Type
J

2-11-77

To Bob Lipschutz

Let GSA proceed with the
fencing ^{around our home} in Plains using

Option 6. Obviously, ^{proper} access
from the street
to Poole, and Harris and

Gnann property would have
to be provided now or
in the future if they

sell or subdivide. All of the
fencing will be on Carter, Gnann or ^{highway} property.
We would like to have

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^{vines or} inexpensive screening ^{just} planted ~~inside the fence~~

on right-of-way property
east and southeast
~~in front~~ of our house. If

necessary ~~advisable~~ we will bear or
share the cost of this
screen.

Jimmy Carter
Plains, Georgia 31780

The driveway and site for a Command post on the extreme Northwest corner of the Gnan's property would be convenient if it suits the Gnan's. The building should be well designed, Hugh Gaston ~~stated~~ and the Gnan's should approve its outside appearance, and I believe it should be no larger than 2400 square feet.

If the lease price for the Gnan's property ^{should not exceed the maximum} ~~figure in Mr Knight's letter of February 10~~ ^{by more than} ~~ten percent per year~~ and they do not want payment for the placement of the ornamental fence in front of their house. The fence can be erected without delay.

If ~~the~~ The Gnan's will decide ~~to~~ within a week ^{or so} whether to lease the Command post site. If their answer is negative, the post can be located on Carter property.

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Jimmy Carter

Plains, Georgia 31780

*More expeditiously, and
let me know if GSA or
Secret Service have other
questions.*

J.C.

cc: Ralph Gorman

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for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

cc : Hugh

RSC

THE PRESIDENT HAS SEEN.

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THE WHITE HOUSE
WASHINGTON

February 10, 1977

INFORMATION

ok - Info to
Rosalyan
J.

MEMORANDUM FOR THE PRESIDENT

FROM: HUGH CARTER, JR. *HC*

SUBJECT: State Arrival Ceremonies

Per your request, I have investigated the visitors situation at state arrival ceremonies. In the past, 5,500 tickets have been distributed by the State Department to the various agencies. These agencies have urged their people to attend and it is my understanding approximately 2,000 to 3,000 people generally show up.

For the arrival of President Lopez Portillo on February 14, the State Department had already distributed the bulk of the standard 5,500 tickets when I inquired. So, there will be more visitors for this ceremony than the 1,000 you had indicated you preferred. For all subsequent ceremonies, Nancy Willing of the Visitors Office has been advised as to the number of visitors you prefer. She feels she will have no problem insuring that a thousand people are present.

As much as possible, Nancy will fill the visitor space with individuals and groups you, the first family and staff would like to have attend. In addition, some of those who have asked for audiences with the First Lady or yourself will be invited. Using this approach we should be able to make a large number of people happy and in addition not repeatedly invite people who work in the agencies.

One additional thing that I have learned since I talked to you last, is that small flags of the U.S. and visiting country are handed out to visitors along with programs. In addition some 180 flags are placed around the city of Washington. The total cost of flags for President Lopez Portillo, which have already been purchased by the State Department, is \$1,618.00. The cost of the programs is approximately \$200.00. By cutting the visitor attendance to approximately 1,000, these costs will be substantially reduced for future visits. I am told, however, that the flags that are given out to visitors are quite a popular item and serve as souvenirs from the White House.

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Hugh Carter -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Mrs. Carter
Z. Brzezinski

Re. State Arrival Ceremonies

THE WHITE HOUSE
WASHINGTON

Tody

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Jody Powell -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re UPI wire on Arrival Ceremony

THE PRESIDENT HAS SEEN.

UP-037

(WHITE HOUSE FRILLS)
(BY HELEN THOMAS)

WASHINGTON (UPI) -- WHEN PRESIDENT CARTER WELCOMES MEXICAN PRESIDENT JOSE LOPEZ PORTILLO AT THE WHITE HOUSE MONDAY, MOST OF THE RUFFLES AND FLOURISHES THAT MARKED PAST ADMINISTRATIONS WILL BE GONE.

IN FACT, THE "RUFFLES AND FLOURISHES" MUSIC -- ALONG WITH "HAIL TO THE CHIEF" -- WITH WHICH BANDS PROCLAIMED THE ARRIVAL OF PREVIOUS CHIEF EXECUTIVES HAVE BEEN RULED OUT BY CARTER.

HE ALSO HAS BANNED THE HERALD TRUMPETS FROM THE OUTDOOR STAIRCASE RISING TO THE BALCONY WHERE PRESIDENTS AND THEIR WIVES WITH THE VISITING HEADS OF STATE AND THEIR SPOUSES USED TO WAVE TO THE CROWDS ON THE SOUTH LAWN.

THE STATE AND TERRITORIAL FLAGS WILL NO LONGER BE A PART OF THE BACKDROP FOR THESE OFFICIAL GREETING CEREMONIES WHICH HAVE BECOME BIGGER AND MORE OSTENTATIOUS THROUGH THE YEARS. BUT SOME TOUCHES REMAIN. THE SALUTING BATTERY WILL STILL BE ON THE ELLIPSE NEARBY TO BOOM OUT THE 21 OR 19-GUN SALUTE.

REPRESENTATIVES OF THE FIVE MILITARY SERVICES WILL STILL MARCH IN REVIEW. BUT THE COLORFUL DRUM AND BUGLE CORPS, DRESSED IN THE RED COATS AND WHITE WIGS OF THE COLONIAL ERA, HAVE BEEN TAKEN OUT OF THE ACT.

CARTER WILL FOLLOW TRADITION BY DELIVERING A WELCOMING STATEMENT AND THE MEXICAN LEADER WILL RESPOND.

WHILE SOME PROTOCOL WILL BE INVOKED FOR THE STATE DINNER, OTHER GRANDIOSE TOUCHES ARE BEING ELIMINATED, INCLUDING THE HONOR GUARD WHICH PRECEDES THE TWO PRESIDENTS AND THEIR WIVES DOWN THE GRAND STAIRCASE TO JOIN THE GUESTS.

ROSALYNN CARTER, WHOSE SIDE OF THE WHITE HOUSE IS HANDLING ALL THE DINNER DETAILS, IS PLANNING SOME "SURPRISES," TO BE KEPT SECRET UNTIL MONDAY WHEN THE GUEST LIST WILL BE DISCLOSED.

BUT INFORMATION ON THE ENTERTAINMENT AND THE GENERAL STYLE OF THE DINNER WILL NOT BE FORTHCOMING TO REPORTERS UNTIL HOURS BEFORE THE DINNER, IF THEN.

EACH ADMINISTRATION HAS PUT ITS OWN STAMP ON ENTERTAINING AT THE WHITE HOUSE. THE CARTERS HAVE DECIDED THERE WILL BE NO DANCING AFTER THE DINNER. THEY ALSO HAVE INDICATED HARD LIQUOR WILL NOT BE SERVED.

LYNDON B. JOHNSON LOVED TO DANCE WITH THE WOMEN GUESTS AT HIS PARTIES. THE SOCIAL EVENTS ALSO WERE MARKED BY INFINITE VARIETY IN ENTERTAINMENT -- FROM BALLET TO THE BLUES.

JOHN F. KENNEDY AND HIS WIFE JACKIE WENT IN FOR DISPENSING CULTURE IN A BIG WAY AT STATE DINNERS. ONE OF THE HIGHLIGHTS OF THEIR ERA WAS CELLIST PABLO CASALS.

BROADWAY STAR PEARL BAILEY WAS SPOTLIGHTED AS THE STAR PERFORMER AT BOTH RICHARD NIXON AND GERALD FORD PARTIES.

THE CARTERS WERE EXPECTED TO INTRODUCE SQUARE DANCING AT SOME POINT ON THEIR SOCIAL CALENDAR. THAT HASN'T BEEN SEEN AT THE WHITE HOUSE SINCE ELEANOR ROOSEVELT HELD SUNDAY EVENING SQUARE DANCES.

UPI 02-10 03:04 PES

2-10-77
3:30 p.m.

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Not accurate
I

THE WHITE HOUSE
WASHINGTON

cc Ham

VP

AG Bell

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Jack Watson

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling. with the Attorney General.

Rick Hutcheson

cc: Ham Jordan
The Vice President
Bob Lipshutz

re: Selection of FBI Director

THE PRESIDENT HAS SEEN.



OFFICE OF THE VICE PRESIDENT
WASHINGTON

February 10, 1977

MEMORANDUM TO THE PRESIDENT

FROM: FRITZ MONDALE

RE: PROPOSED EXECUTIVE ORDER ON THE SELECTION OF
THE FBI DIRECTOR

I fully agree with the concept of a selection Committee for FBI Director and believe that the Executive Order is appropriate. Because past FBI abuses are such an important issue, I think sensitivity to matters of privacy and other Constitutional rights should be an important criteria in the selection of Committee members. Having chaired the FBI Task Force of the Senate Select Committee, I would like to provide suggestions at an appropriate time regarding individuals with expertise in this area.

Attachments

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To
Griffin Bell.
Consult E Fritz
J

Jok

THE WHITE HOUSE
WASHINGTON

CC

Sr Staff - FYI

STM / ACTION

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Stu Eizenstat -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Senior Staff

Re: Blood Donations

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

February 9, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU EIZENSTAT
JOE ONEK

SUBJECT:

Blood Donations

One of the most important small sacrifices the American people can make is to donate blood. You could provide leadership by donating blood yourself and requesting the White House Staff to do so. Throughout the nation blood donations might then rise as fast as sweater sales.

g'll be glad to
J

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THE WHITE HOUSE
WASHINGTON

cc

UP

HJ

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Mr. Vice President -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Ham Jordan

Re: Personnel Examples Provided
on February 8, 1977

THE PRESIDENT HAS SEEN.



THE VICE PRESIDENT
WASHINGTON

February 11, 1977

*Good report
J*

MEMORANDUM FOR: THE PRESIDENT
FROM : THE VICE PRESIDENT *WJH*
SUBJECT: Personnel Examples Provided
on February 8, 1977

This memorandum is in response to your request that I submit a written report on the personnel examples included in my February 8th memorandum to you.

Before discussing the specific examples, I think it is important to note that, in my opinion, the efforts of the past week have produced a new sensitivity on the part of the Cabinet to the need for appropriate political clearance of appointments, careful attention to consultation with the Congress, and placement of our best political supporters. I am encouraged.

The examples included were accounted for as follows:

1. Example: The reappointment of Peter Bensinger to the Drug Enforcement Agency who is a possible Republican candidate for Mayor in Chicago. ✓

Response: Attorney General Bell informs me that action is not final on the reappointment and has submitted the matter to Ham Jordan for an opinion. ✓

2. Example: Senator Jackson complained that a member of his staff who had been referred to HUD had gotten no response. ✓

Response: Pat Harris responded to the problem personally and an appropriate effort was made to find a position for the person involved. ✓

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3. Example: Brock Adams failure to respond to a recommendation of a highly qualified campaign aide.

Response: Brock tentatively recommended the man in question for an appointment almost simultaneously with the submission of my memo. ✓

4. Example: Failure to notify Senator Stevenson of two Illinois appointments to the Ambassadorial Review Commission.

Response: Neither the State Department or the White House staff assumed responsibility for this as the character of the Commission changed and the meeting was called. Apparently, there was simply an administrative failure. ✓

5. Example: Four campaign people who had been ignored or mistreated by a Department.

Response: In each case the Department assumes at least partial responsibility. However, in every instance, they are moving rapidly to remedy the specific problem and assure us that systems have now been established to assure that the problems do not recur. ✓

6. Example: A potential ASCS Director in Illinois announced to Senator Stevenson that he had been selected and Stevenson had not been consulted.

Response: The man had not been selected and was simply misrepresenting his situation. Secretary Bergland called Senator Stevenson on the matter and it has been satisfactorily resolved. ✓

I believe we must continue to monitor this area closely. Our political success is tied directly to our sensitivity to Congress and the responsiveness of the Departments to our political needs.

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THE WHITE HOUSE
WASHINGTON

CC

Lipscomb

Harder

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Bob Lipshutz -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Richard Harden

Re: Executive Salaries

THE PRESIDENT HAS BEEN.

THE WHITE HOUSE

WASHINGTON

February 10, 1977

MEMORANDUM FOR: THE PRESIDENT
FROM: BOB LIPSHUTZ *BJL*
SUBJECT: Executive Salary

With reference to salaries of the top staff,
I would appreciate your reviewing the
attached and signing the order where indicated.

Please let me know if you need any further
information.

Original To Bob Lincoln

THE WHITE HOUSE

WASHINGTON

February 8, 1977

MEMORANDUM FOR:

BOB LIPSHUTZ

FROM:

RICHARD HARDEN

SUBJECT:

Executive Salary



Attached for your review and the President's signature is an Order setting the salary of individuals making in excess of the top GS grade. The President should initial the first page and sign the second one.

By comparison to the Ford structure, we have 25 individuals to his 26. If you exclude Schlesinger, we would have been close to the desired 30% cut level of 18 had it not been for the unanticipated addition of the following five people:

- David Aaron (Brzezinski's Deputy)
- Joseph W. Aragon
- Peter G. Bourne
- Martha M. Mitchell
- Gregory S. Schneiders

Give me a call if you have any questions.

Attachment

O R D E R

- - - -

The rates of compensation on the following are hereby fixed, effective as stipulated below:

<u>NAME</u>	<u>SALARY</u>	<u>EFFECTIVE DATE</u>
Zbigniew K. Brzezinski	\$44,600	January 21, 1977
Margaret Costanza	\$44,600	January 21, 1977
Stuart E. Eizenstat	\$44,600	January 21, 1977
Hamilton Jordan	\$44,600	January 21, 1977
Robert J. Lipshutz	\$44,600	January 21, 1977
Francis B. Moore	\$44,600	January 21, 1977
Joseph L. Powell	\$44,600	January 21, 1977
James R. Schlesinger	\$44,600	January 21, 1977
Jack H. Watson, Jr.	\$44,600	January 21, 1977
David L. Aaron	\$42,000	January 31, 1977
Joseph W. Aragon	\$42,000	January 21, 1977
Peter G. Bourne	\$42,000	January 21, 1977
Hugh A. Carter, Jr.	\$42,000	January 21, 1977
Richard M. Harden	\$42,000	January 21, 1977
James B. King	\$42,000	January 21, 1977
Timothy E. Kraft	\$42,000	January 21, 1977
Martha M. Mitchell	\$42,000	January 21, 1977
Lawrence A. Bailey	\$39,900	January 21, 1977
Landon Butler	\$39,900	January 21, 1977
Rona F. Feit	\$39,900	January 21, 1977
Rex L. Granum	\$39,900	January 21, 1977

<u>NAME</u>	<u>SALARY</u>	<u>EFFECTIVE DATE</u>
Margaret A. McKenna	\$39,900	January 22, 1977
David M. Rubenstein	\$39,900	January 21, 1977
Gregory S. Schneiders	\$39,900	January 21, 1977
Walter W. Wurfel	\$39,900	January 21, 1977

Jimmy Carter

THE WHITE HOUSE,

THE WHITE HOUSE
WASHINGTON

Frank

THE WHITE HOUSE
WASHINGTON 2/11/77

Frank Moore -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

See President's notations.

Re: Congressional Mail Report

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

THE PRESIDENT HAS SEEN.

February 10, 1977

TO: THE PRESIDENT

FROM: FRANK MOORE

Attached is the summary of today's Congressional mail to the President.

cc: Hamilton Jordan

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MAIL SUMMARY 2/10/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE

-1-

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Reps. Bob Wilson, Dick Ichord, Mendel Davis, Goodloe Byron, Robt. E. Badham, Trent Lott, David Treen, Wm. Dickenson, Clair Burgener, G.V. Montgomery, Dan Daniels, Bill Ketchum, John Roussetot, Robt. Dornan, Floyd Spence, David Emery, Jack Brinkley, Wm. Whitehurst, Robin Beard, Paul S. Tribble.	Telegram in support of continued funding for the Cruise missile.	ack-FM/ZB		
Sen. Daniel Inouye Also Sen. Spark Matsunaga, Reps. Akaka and Heftel	Two telegrams: Inouye wants unauthorized persons located before resumption of bombing and training exercises on Kahoolawe Island; Matsunaga, et al against resumption of bombing and training exercises because of possibility of people there, and also because Hawaii wants the island back.	ack-FM/Def.		
Sen George McGovern	Thanks for meeting with Gov. Kneip and hopes for disaster designation due to drought per Governor's request.	ack-FM/SE		
Sen. Joe Biden	Forwards Rep. Jack Murtha's proposal for "town meetings".	ack-FM/JP		
House & Sen. Tennessee Delegation	Urge acceleration of federal programs to alleviate harsh weather effects in their state, and appropriation of necessary funds.	ack-FM/SE		

MAIL SUMMARY 2/10/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE -2-

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Rep. Leo J. Ryan	Wants moratorium on logging in Redwood Natl. until legislation can be passed expanding the boundaries.	ack-FM/Int.
Rep. L. H. Fountain	Sends report of Intl. Relations Comm. on their fact-finding trip to the Far East.	ack-FM/ZB
Rep. Benjamin Gilman	Forwards case of Eugene Adams, convicted of perjury in 1971 and seeking a Presidential pardon.	ack-FM/RL
Rep. John Breckinridge	Supports reorganization but says nothing specific about granting authority.	FM
Rep. E de la Garza	Constituent believes a letter should be sent to Vietnam vets thanking them for their service.	ack-FM/SE
Rep. Henry Nowak	Gratitude for disaster declaration for New York because of weather.	N/A
Sen. Thomas Eagleton	Forwards copy of telegram from Governor Teasdale who wants a supply of fuel oil for homes in Missouri.	ack-FM/JS
Sen. John McClellan	Encloses paper by Dr. Donald Dozer that Latin America supports retention of the Panama Canal by the U.S.	ack-FM/ZB
Rep. Lester Wolff	Wants higher funding level for programs under the Juvenile Justice Act.	ack-FM/BL

COMMENTS

SIGNATURE

Good Cecil's comment

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MAIL SUMMARY 2/10/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE -3-

FROM	SUBJECT	DISPOSITION	COMMENTS	SIGNATURE
Reps. Abraham Kazen, Jim Santini, Steve Symms, Phil Sharp, Dawson Mathis, Jim Oberstar, John Burton, Max Baucus, Norman Mineta, Robt. Duncan, Austin Murphy, Gunn McKay, Teno Roncalio, Frank Evans, Harold Runnels, Geo. Miller, Harold Johnson, Bob Eckhardt, Don Clausen, Goodloe Byron, Joe Skubitz, Wm. Ketchum, Keith Sebelius, Bob Stump, Bob Bauman, Ted Risenhoover, Jim Florio, Bob Kastenmeier, John E. Moss, Bob lagomarsino, Leon Panetta, B. F. Sisk, John Krebs, Mark Hanna- ford, Jim Lloyd, Lionel Van Deerlin, Bob Leggett, Glenn Anderson, Yvonne Brathwaite-Burke, Don Young, Mo Udall, Bill Hefner, Herb Harris	Letter setting out support and recommend- ations for a national mineral resources development policy.	ack-FM/Int.		
Rep. Romano Mazzoli	Constituent wants to manufacture special softball bats for you, and Mazzoli wants him to know gifts policy.	FM		
Rep. Ted Risenhoover	Opposes Congressional pay raise.	FM		

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No gifts

MAIL SUMMARY 2/10/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE

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<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Edward Bajer, Senate Postmaster	Suggestions for ending paper waste.	ack-FM/SE		
Rep. Don Fraser	Concerned about funding for liquid metal fast breeder reactor, because of danger and proliferation issues.	ack-FM/JS		
Rep. Bill Hughes	Commends establishment of Asian-American Talent Bank at White House.	N/A		
Rep. David Bonior	Supports pardon of draft evaders and urges maximum effort to locate MIAs.	ack-FM/ZB		
Rep. Jim Hanley	Urges additional budget request from Postal Service approved.	ack-FM/BL		
Reps. Max Baucus, Jim Abdnor, Wm. Armstrong, Les AuCoin, Don Bonker, John Burton, Norman Dicks, Bob Duncan, Frank Evans, Mike McCormack, Gunn McKay, Ron Marlenee, Dan Marriott, Larry Pressler, Joel Pritchard, Teno Roncalio, Pat Schroeder, Steve Symms, Jim Weaver, Tim Wirth	Urge several steps to assess short and long-term effects of drought on western states, and urge disaster relief.	ack-FM/SE		
Sen. Jacob Javits	Thanks for quick response to needs of Western New York due to weather.	N/A		
Sens. Ted Kennedy & Ed Brooke; Reps. Gerry Studds, Tip O'Neill	Urge federal participation in settling claims of Indians to lands in Mass.	ack-FM/Int.		

to Schlesinger

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MAIL SUMMARY 2/10/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE

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<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Rep. Bill Frenzel	Recommends Lyle Pearson for VA Adminr.	ack/JK		
Rep. John Slack	Recommends Stephen Mollett for position at SBA.	"		
Rep. Jack Brooks	Forwards recommendation from Elizabeth Andrews of Doug Smith, formerly with OPB in Ga., for a reorganization-related job.	"		
Rep. Harley Stagers	Recommends Michael Lemov for Chmn. of ITC.	"		
Rep. Romano Mazzoli	Forwards letter from Robert Lincoln supporting reappointment of C. Austin Montgomery as Adminr. of NCUA.	"		
Rep. Dick White	Recommends Raymond Caballero for Amb. to Mexico.	"		
Rep. Jim Corman	Addendum to previous letter re Roz Wymann; wanted Chief of Protocol but now interested in Chmn. of Natl. Endowment or FCC Comsr.	JK		
Rep. Norman D'Amours	Endorses Joseph Grandmaison for Fed. Co-Chmn. of New England Reg. Comsn.	ack/JK		
Sen. Lloyd Bentsen	Recommends Adlene Harrison.	"		
Rep. Wendell Ford	Recommends Frank Moss for Adminr. of NASA.	"		
Rep. Bob Edgar	Recommends Louis P. Clark for Superintendent of Philadelphia Mint.	"		

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to Han

Han

MAIL SUMMARY 2/10/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE

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<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Sen. Howard Cannon	Recommends Daniel O'Neal for Chmn. of ICC. ack/JK			
Rep. Charles Bennett	Urges consideration of Andrew Adams for Fed. Comsr. of Rehab. Services Admn.	"		
Rep. Dick White	Recommends Michael Mervis for Board of Corp. for Pub. Broadcasting.	"		
Rep. Ron Mottl	Endorses Martin Hughes for Chmn. of FCC.	"		
Rep. Bill Wrenzel	Urges consideration of Mel Aanerud for job at Min. Bus. Enterprise.	"		
Ex-Sen. Frank Moss	Endorses Craig Peterson for a General Counsel position.	"		
Rep. Wendell Ford	Recommends Craig Peterson for Gen. Csl.	"		
Sen. Howard Metzenbaum	Recommends Herbert Kamm for Board of Corp. for Pub. Broadcasting.	"		
Rep. Bruce Vento	Endorses James Dlugosch for A/S at HUD.	"		
Rep. Paul Simon, Sen. Herman Talmadge	Two birthday greetings requests.	GC		
Rep. John Murphy	Wants photo for his office.	MB		
Sens. Eagleton and Talmadge	Two requests for appts. for constituents.	TK		
One Sen. and Four House Members	Invitations to you from constituents.	FV		
Rep. Michael Harrington	Letter from constituent.	GC		

THE WHITE HOUSE
WASHINGTON

cc Lipshutz
 Hum
 VP
 Sody

THE WHITE HOUSE
WASHINGTON

2-11-77

To Jack Eckerd

As I informed you
earlier this week, Robert
Griffin will be appointed
Deputy Administrator of
GSA. This appointment
will be announced on
Monday.

Jimmy Carter

THE WHITE HOUSE
WASHINGTON

February 11, 1977

The Vice President
Bob Lipshutz
Ham Jordan
Jody Powell

The attached note to Jack Eckerd
is being delivered to him this
afternoon by special messenger.
This copy is for your information
and guidance.

Rick Hutcheson

X

*original to Bob Linder
for delivery by special
messenger
12:30 - 2/11/77*

CC

STY

JACK

JODY

MIDGE

BOB L

THE WHITE HOUSE
WASHINGTON

Mr. President:

Jordan, Schneiders, Moore
concur.

Lipshutz suggests discussing
the concept.

Rick

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Jody Powell -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Stu Eizenstat
Jack Watson

Midge Costanza
Bob Lipshutz

Re: Appointments to Regulatory
Boards

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

February 8, 1977

*This is my
campaign
promise*

J

TO : The President
FROM: Jody Powell *JP*
RE : Appointments to Regulatory Boards

The New York Times of Monday, February 7 reports that Governor Brown of California has appointed "citizen representatives" to numerous regulatory boards throughout the state. These are boards which control the activities of specialized occupations where the membership is not prescribed by law.

I recommend that Jack or Stu be asked to explore the possibilities of such a move at the federal level. This action would be more than a public relations gesture and could contribute in a major way toward your goal of giving the general public as opposed to the special interests a greater role in government policy.

JLP:cs

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THE WHITE HOUSE
WASHINGTON

2/10 (Jody)

Date: February 9, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Hamilton Jordan Midge Costanza
Stu Eizenstat Greg Schneiders
Jack Watson
Frank Moore
Bob Lipshutz
Jim King

FOR INFORMATION:

*Hold per Handon's
request that HS + Jody
talk before goes to
President -
Rich*

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jody Powell memo 2/8/77 re
Appointments to Regulatory Boards.

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: ~~Friday~~ *MON*

DATE: February 11, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

WASHINGTON

Date: February 9, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Hamilton Jordan Midge Costanza
Stu Eizenstat Greg Schneiders
Jack Watson
Frank Moore
Bob Lipshutz
Jim King

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jody Powell memo 2/8/77 re
Appointments to Regulatory Boards.

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: Friday

DATE: February 11, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☒ I concur. *GS*☐ No comment.*Please note other comments below:*

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MEMORANDUM

THE WHITE HOUSE
WASHINGTON

February 8, 1977

TO : The President
FROM: Jody Powell *JP*
RE : Appointments to Regulatory Boards

The New York Times of Monday, February 7 reports that Governor Brown of California has appointed "citizen representatives" to numerous regulatory boards throughout the state. These are boards which control the activities of specialized occupations where the membership is not prescribed by law.

I recommend that Jack or Stu be asked to explore the possibilities of such a move at the federal level. This action would be more than a public relations gesture and could contribute in a major way toward your goal of giving the general public as opposed to the special interests a greater role in government policy.

JLP:cs

THE WHITE HOUSE

WASHINGTON

Date: February 9, 1977

MEMORANDUM

FOR ACTION:

The Vice President
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Frank Moore *FM*
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TIME: 1:00 P.M.

DAY: Friday

DATE: February 11, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

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TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: Friday

DATE: February 11, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

Rick -
THIS IS A LOT EASIER SAID
THAN DONE. I DON'T THINK THIS
MEMO SHOULD GO TO THE PRESIDENT
UNTIL JODY AND HAM HAVE TALKED -

LANOON

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Date: February 9, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Hamilton Jordan Midge Costanza
Stu Eizenstat Greg Schneiders
Jack Watson
Frank Moore
~~Bob Lipshutz~~
Jim King

FOR INFORMATION:

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Appointments to Regulatory Boards.

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: Friday

DATE: February 11, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

*I suggest a discussion of
this concept.*

RJ

2/9/77

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MEMORANDUM

THE WHITE HOUSE
WASHINGTON

February 8, 1977

TO : The President
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I recommend that Jack or Stu be asked to explore the possibilities of such a move at the federal level. This action would be more than a public relations gesture and could contribute in a major way toward your goal of giving the general public as opposed to the special interests a greater role in government policy.

JLP:cs

Log indicates that this was sent to
Central Files ---- they say they do not have
original ---

file 2/11/77

THE WHITE HOUSE

WASHINGTON

Date:

February 11, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Midge Costanza Jody Powell
Stu Eizenstat Jack Watson
Hamilton Jordan Greg Schneiders
Bob Lipshutz
Frank Moore

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jim Fallows memo 2/11/77 re
"Mr. President"

**YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:**

TIME: 3:00 P.M.

DAY: Monday

DATE: February 14, 1977

ACTION REQUESTED:

☒ Your comments
Other: _____

STAFF RESPONSE:

_____ I concur. _____ No comment.
Please note other comments below:

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~~THE WHITE~~ HOUSE
WASHINGTON

full
staffing

also grey

THE WHITE HOUSE

WASHINGTON

February 11, 1977

MEMORANDUM FOR THE PRESIDENT - Information

FROM: JIM FALLOWS JMF

SUBJECT: "Mr. President"

I don't know whether this was your intention, but a wry exchange at the end of your press conference -- "Thank you, Mr. President," "Thank you, Mr. AP Correspondent" -- perfectly illustrated a point I have been hoping to make to you for some time.

You have been extremely effective, in the realm of symbol, in deflating the pretensions of the Presidency. When you walked down Pennsylvania Avenue or sat wearing a sweater on TV, that did not change the fact that your office is the most powerful in the world and that you are the most powerful leader. When you walk into a room without "Hail to the Chief," you are not -- and are not perceived to be -- any less important a figure. What these gestures show is that you are not a monarch but a democratic leader. You are certainly aware how popular this effort has been.

I think you might take one more step in the same direction by trying to have people call you "Mr. Carter" or, perhaps, "President Carter," rather than "Mr. President" or "The President." (The New Yorker suggested this in an editorial a few weeks ago). The latter two titles, which do not even include your own name, stress once more the institutional power you hold; they are, in their way, like "Ruffles and Flourishes." You are the one person in the world who needs no props at all to remind people of your importance; what is harder to make people remember is your humanity and individuality. I think that the use of "Mr. Carter" would be a small but worthwhile reminder.

I am aware that you often say "This is Jimmy" when you call on the phone. But I know you also realize that people always err on the side of deference when they are around you. No one will call you anything but "Mr. President" unless you make clear that that's what you want. You may not think this is a good idea -- but if you do, one place to start might be on the radio call-in show.

cc: Jody Powell

February 11, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Midge Costanza Jody Powell
Stu Eizenstat Jack Watson
Hamilton Jordan Greg Schneiders
Bob Lipshutz
Frank Moore *FM*

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jim Fallows memo 2/11/77 re
"Mr. President"

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 3:00 P.M.

DAY: Monday

DATE: February 14, 1977

ACTION REQUESTED:

Other: ☒ Your comments

STAFF RESPONSE:

☐ I concur.
Please note other comments below:

☒ No comment.

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FOR ACTION:

The Vice President
Midge Costanza Jody Powell
Stu Eizenstat Jack Watson
Hamilton Jordan Greg Schneiders
Bob Lipshutz
Frank Moore

FOR INFORMATION:

88
xc: Carp
Rubenstein

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jim Fallows memo 2/11/77 re
"Mr. President"

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 3:00 P.M.

DAY: Monday

DATE: February 14, 1977

ACTION REQUESTED:

☒ Your comments
Other: _____

STAFF RESPONSE:

☐ I concur.

Please note other comments below:

☒ No comment.
Stu Eizenstat

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February 11, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Midge Costanza Jody Powell
Stu Eizenstat Jack Watson
Hamilton Jordan Greg Schneiders
Bob Lipshutz
Frank Moore

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jim Fallows memo 2/11/77 re
"Mr. President"

Jane - 2/11
(I think Jack
will have a
comment
on this
too. p.)

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 3:00 P.M.

DAY: Monday

DATE: February 14, 1977

ACTION REQUESTED:

☒ Your comments
Other:

STAFF RESPONSE:

☒ I concur.
Please note other comments below:

☐ No comment.

I think Jim's observations
are sensitive and insightful -
I agree -

Jack W.

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February 11, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Midge Costanza Jody Powell
Stu Eizenstat Jack Watson
Hamilton Jordan Greg Schneiders
Bob Lipshutz
Frank Moore

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jim Fallows memo 2/11/77 re
"Mr. President"

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TO THE STAFF SECRETARY BY:

TIME: 3:00 P.M.

DAY: Monday

DATE: February 14, 1977

ACTION REQUESTED:

☒ Your comments
Other: _____

STAFF RESPONSE:

☒ I concur. *GS*
Please note other comments below:

☐ No comment.

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THE WHITE HOUSE
WASHINGTON

February 11, 1977

The Vice President
Jody Powell

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Tim Kraft
Stu Eizenstat
Jack Watson
Z. Brzezinski

Re: Vladimir Bukovsky

THE WHITE HOUSE
WASHINGTON

Mr. President:

No comment from Jordan or
Watson.

Moore and Lipshutz concur.

Rick

THE WHITE HOUSE
WASHINGTON

cc Jody -
Tim K } Action
VP -
FYF - STU
JACK

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

February 8, 1977

TO : The President
FROM: Jody Powell *JP*
RE : Vladimir Bukovsky

To prevent what could be an embarrassing situation, it seems to me that you might want to ask Vice President Mondale to invite Bukovsky to come see him. You will remember that Bukovsky is the Russian dissident who indicated on 60 Minutes Sunday night that he would like to talk with you and other Administration officials. You will also remember that the U. S. Government was instrumental in obtaining his release in return for release of a Chilean Communist Party head by the Chilean government.

Do you wish to have Vice President Mondale invite Bukovsky to see him?

Yes

☒

No

☐

JLP:cs

[Handwritten signature]

Electrostatic Copy Made
for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

2/10
(Jody's
VP)

Date: February 9, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Hamilton Jordan Jack Watson
Midge Costanza
Bob Lipshutz
Frank Moore
Zbigniew Brzezinski
Stu Eizenstat

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Jody Powell memo 2/8/77 re
Vladimir Bukovsky.

**YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:**

TIME: 1:00 P.M.

DAY: Friday

DATE: February 11, 1977

ACTION REQUESTED:

☒ Your comments
Other:

STAFF RESPONSE:

☐ I concur. ☐ No comment.
Please note other comments below:

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THE WHITE HOUSE
WASHINGTON

2/5

log in *
staff to Staff

HJ

VP

Maje

Bob

~~Bunny~~

Frank

ZB

Stu

Jade

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

February 8, 1977

TO : The President
FROM: Jody Powell *JP*
RE : Vladimir Bukovsky

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Do you wish to have Vice President Mondale invite Bukovsky to see him?

Yes _____

No _____

JLP:cs

THE WHITE HOUSE
WASHINGTON

Date: February 9, 1977

MEMORANDUM

FOR ACTION:

The Vice President
Hamilton Jordan Jack Watson
Midge Costanza
Bob Lipshutz
~~Frank Moore~~ *FM*
Zbigniew Brzezinski
Stu Eizenstat

FOR INFORMATION:

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TIME: 1:00 P.M.

DAY: Friday

DATE: February 11, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☒ I concur.

☐ No comment.

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Yes _____

No _____

JLP:cs

THE WHITE HOUSE
WASHINGTON

Date: February 9, 1977

MEMORANDUM

FOR ACTION:
The Vice President
Hamilton Jordan Jack Watson
Midge Costanza
~~Bob Lipshutz~~
Frank Moore
Zbigniew Brzezinski
Stu Eizenstat

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☒ Your comments

Other:

STAFF RESPONSE:

☒ I concur.

☐ No comment.

Please note other comments below:

AS

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THE WHITE HOUSE

WASHINGTON

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Midge Costanza
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DAY: Friday

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ACTION REQUESTED:

X Your comments

Other:

STAFF RESPONSE:

 I concur.

Please note other comments below:

X No comment.

Jur

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WASHINGTON

Date: February 9, 1977

MEMORANDUM

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The Vice President
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TIME: 1:00 P.M.

DAY: Friday

DATE: February 11, 1977

ACTION REQUESTED:☒ Your comments

Other:

STAFF RESPONSE:☐ I concur.☒ No comment.*Please note other comments below:***PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone 7052)

THE WHITE HOUSE
WASHINGTON

cc Richard

Evan Dabell

THE WHITE HOUSE
WASHINGTON
February 11, 1977

Richard Harden -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Evan Dobelle thru
Z. Brzezinski

Re: Blair House



2/9
THE PRESIDENT HAS SEEN.

THE CHIEF OF PROTOCOL
DEPARTMENT OF STATE
WASHINGTON, D.C. 20520

February 8, 1977

Mr. Richard Harden
Special Assistant to the President
for Budget and Organization
The White House

Dear Mr. Harden:

This is in response to your telephone call of today regarding the President's concern about the number of employees at the Blair House.

The Blair House is staffed by ten (10) full-time employees as follows:

1. Manager
2. Assistant Manager
3. Chef
4. Housekeeper
5. Housemen (3)
6. Chambermaid (3)

Additional staff is required only when a guest of the President is in residence or when an official function is being held at the Blair House. Such staffing, as needed, is obtained from a pool of private contract personnel.

Sincerely,

Stuart W. Rockwell
Acting Chief of Protocol

**Electrostatic Copy Made
for Preservation Purposes**

INFORMATION

THE WHITE HOUSE
WASHINGTON

February 10, 1977

NOTE FOR:

THE PRESIDENT *Richard*

FROM:

RICHARD HARDEN

In response to your recent inquiry, I am attaching a memo from the Acting Chief of Protocol concerning the operation of the Blair House.

If you feel it is appropriate, I will be glad to look into the matter in more detail. However, in my opinion it would be better to hold in abeyance any further action until Evan Dobelle is on board.

ok
J

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for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

cc Lipscomb
Richard
Tody

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Bob Lipshutz

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Jody Powell
Richard Harden

Re: News Summary Staff

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

February 10, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: ROBERT J. LIPSHUTZ

In response to your inquiry concerning the White House News Summary, I am attaching a memorandum prepared by Richard Harden which sets out both the cost and scope of this operation.

Please advise if you wish further information or if you wish to have any action taken.

Attachments

Electrostatic Copy Made
for Preservation Purposes

Staff is ok. so far -
The daily summary
is very good. Magazine
summary might contain
more & briefer items & an
index similar to Reader's Digest
& others may then want to
request the magazine for
reading the entire article
of interest - J.C.

THE WHITE HOUSE

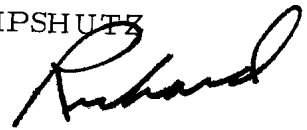
WASHINGTON

February 10, 1977

MEMORANDUM FOR:

MR. ROBERT J. LIPSHUTZ

FROM:

RICHARD HARDEN 

SUBJECT:

News Summary Operation

The purpose of this memo is to respond to the President's recent inquiry about the News Summary Operation.

The News Summary office presently produces six nights a week a 10 - 12 page composite of important and noteworthy data which is gleaned from approximately 50 newspapers across the country and the daily radio and TV news broadcasts. In addition, the office produces once a week a 20-page summary of the important material contained in some 35 - 40 weekly magazines.

The daily and weekly summaries are sent to approximately 100 White House staff members at a cost of 1¢ per page. Based on a 10-page daily and a 20-page weekly summary, the reproduction costs are \$10.00 and \$20.00 respectively per day or \$3,130.00 and \$1,040.00 yearly.

The News Summary staff budget is \$94,337.00 and is comprised of five individuals:

-- Claudia Townsend and Pat Bauer, Editor and Deputy Editor respectively, both of whom write and edit the summaries.

-- Janet McMahon, an editorial assistant, researcher, and writer of part of the newspaper summary and the entire radio and TV broadcast section.

-- Mark Cohen and Casey Cornell, both of whom are general production assistants who read the papers and magazines and help write small portions of the summaries. In addition,

Cohen is responsible for reproduction and distribution of the issues, and Cornell serves generally as a receptionist and office manager and keeps the newspaper subject files.

The News Summary operation occupies a four-room suite in the Executive Office Building which houses the five staff people, all the reproduction equipment, and the space necessary to store for a certain period of time all the back issues of the newspapers and magazines.

One of the most important tasks that the White House staff can perform is to keep completely on top of the issues that, while perhaps relatively unimportant in Washington, are critical to the millions of Americans across the country. The News Summary appears to be the best method for accomplishing this.

cc: Mr. Jody Powell

THE WHITE HOUSE MAGAZINE SUMMARY

Lipschutz-
How many on
the news summary
staff?
J.C.

Friday, February 4, 1977

THE PRESIDENT HAS SEEN.

TOO MUCH RICE, THE ORIGINAL SIN	2
GIVING IT BACK TO THE INDIANS	2
FOR EXPORT ONLY: POISONS AND DANGEROUS DRUGS	3
CONSUMER GROUPS SEE END IN SIGHT AFTER LONG FIGHT OVER AGENCY	4
REFLECTIONS ON A TROUBLED PEOPLE	4
NOTES AND COMMENTS	5
RAY MARSHALL: WATCH HIM CREATE CONTROVERSY	6
SALUBRIOUS CITIES	6
LOCKING IN A GOP GOVERNOR: REAGAN'S KEY IN 1980	7
HOW THE ALASKA PIPELINE GIVES US THE SHAFT	7
THE ANTI-ARAB BOYCOTT BILL	9
HOW WE WILL BEAT THE ENERGY CRISIS	9
LABOR'S NEW SOUTHERN STRATEGY	10
LETTER FROM WASHINGTON	10
BUT DID THEY REALLY WANT TO WIN	11
UNEMPLOYMENT AND TAXES	11
STRUGGLE IN STEEL	12
PASS THE SALT CAREFULLY	12
WEATHER REPORT	13
WHIPPING BOY	14
TOMATOES	14
WHY JIMMY CARTER DOESN'T HIRE JIMMY CARTERS	15
THE REFINED AND THE CRUDE	16
TOMORROW: A LOOK AHEAD FROM THE NATION'S CAPITAL	16
PROBLEM AT THE PENTAGON	16
DEMOCRATIC PRESIDENTS, REPUBLICAN ECONOMICS	17
WHAT NEEDS TO BE DONE TO SAVE THE ENVIRONMENT	17

THE WHITE HOUSE
WASHINGTON

100
100
Rich H
But
Susan
Joseph

Dear Mr. [unclear]
[unclear] in the [unclear] [unclear]
[unclear] [unclear] [unclear]
[unclear]

PRESIDENTIAL DIRECTIVES - TIM KRAFT - Feb. 7 - 11, 1977

Date

2/11/77

Tim--after the shoe import recommendation gets to me, arrange for me to meet with Muskie and others. Pending recommendation.

2/10/77

Tim--comment. Does this fit into formula? (Outreach Formula, Media Liaison Office. Yes, this fits time allocation as well as being an excellent idea - let's do it.

**Elec
for**

**Ado
oses**

2. Brzezinski: Approve, but first let Mike and Cy make comments to me with copies to the Vice President regarding the Preparations for the Summit--Completed.
3. Hutcheson: Copies of all memos to Vance for action regarding the Schlesinger memo/Mexican offer of oil and gas--Completed. *done*
4. Jordan: Check on recommendation of John Shaw as FHA Director for North Carolina--In Progress.
5. Jordan and Califano: Comply with Hertzog request to serve on Health Manpower Act Advisory Board--In Progress.
6. Lance/Eizenstat/Schultze: Comment on memo to the President from Blumethal regarding Organizing for Tax Reform--In Progress.
7. Brzezinski: In letter to Brezhnev include proposal to outlaw arming or attacking satellites--In Progress. *done*
8. Jordan: Senator Sparkman recommends Lou Odum for Comptroller of the Currency or other equivalent position, check him out--In Progress.
9. Andrus: Good-need legislation and message ready by 3/1 for Endergy Reorganization-Interior--In Progress.

February 9:

1. Brzezinski: See the President regarding emissary to ROK or there to see us--In Progress.
2. Brzezinski: Move on military contract with Soviets with Ogarkov and CINCCGFG later Ustinov--Gone to Brown.
3. Schneiders: Work out a more personally oriented compromise regarding correspondence changes--Completed. *done?*
4. Marshall: Let them address all training/employment programs for young people with HIRE being an important part--Unknown.
5. Eizenstat: How about Tom Joe as a full-time consultant until 5/1 and then hire him if "subsumation" is adequate--Will be done. *done*
6. Califano: Have Crippleers and Killers assessed for nationwide effort--In Progress.
7. Jordan: Pat Harris should attend all Cabinet Meetings--Completed.
8. Vice President: Pursue problem of time spent in hearings--In Progress. *done*
9. Lipshutz: Use Proxmire's list and advise me on directive to eliminate limousines for sub-cabinet official--In Progress.

MEMORANDUM TO THE PRESIDENT
PAGE 3

- 17. Eizenstat: Pursue individually through Cabinet officers regarding Potential Legislative Agenda in Domestic Area--In Progress.

February 7:

- 1. Blumenthal: Extend Kissenger protection for another month and have Knight assess the extent of threat--In Progress.
- 2. Schlesinger: What is the status of a) thorium breeder, b) LMFBR--In Progress, (expected 2/11).
- 3. Eizenstat: What can we do without legislation to maximize openness in government?--In Progress, (meeting on it next week).
- 4. Vance: Any Soviet action on the dissident list and to what degree are we not complying with Helsinki basket III--Completed 2/8. *done*
- 5. Brzezinski: Prepare a brief summary ending restrictions on Viet Nam and other diplomatic visits--In Progress.
- 6. Jordan: Status report on Defense Contract Negotiation board appointments--~~XXXXXXXXXX~~ LANCE CHECKING PRELIMINARY CHOICES.
- 7. Fallows: Prepare general statement regarding Illinois Commerce Commission, 2 week moratorium on fuel cut-offs--Completed. *done*
- 8. Eizenstat: Distinguish between N.J. and PA for disaster assistance--Completed. *done*
- 9. Vance and Brzezinski: Prepare, independently, draft of letter to Brezhnev--Completed. *done*
- 10. Harden: Explain the barber shop staffing/pay--Completed. *done*
- 11. Lipshutz: What is involved in becoming a member of the White House Credit Union--Completed. *done*
- 12. Lipshutz, Jordan, and Carter: Figure out what to make public regarding the Brooks Committee/use of military aircraft by the White House--In Progress.

February 8:

- 1. Brown: Combine permanently our Navy Commands in London and Naples--Conveyed to Brown.

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MEMORANDUM FOR THE PRESIDENT
PAGE 2

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February 5:

1. Vice President: Assessment of nomination of the Special Trade Representative--In Progress, complete 2/14.
2. Lance/Eckerd: Effectiveness of existing Federal Information Center--In Progress, (expected 2/14).
3. Hutcheson: Let President see machine signed autograph-- Completed. *done*
4. Lipshutz: A one-line reply for the President to be sent to Federal Trade Commissioner Paul Rand Dixon--Completed. *done*
5. Vance: Cable to Vietnamese Foreign Minister regarding MIA, Mission, etc.--Completed. *done*
6. Vance: Have Andy Young's summary reports go to the President --In Progress. *done*
7. Powell: Keep public informed of federal disaster and emergency assistance actions to date, including assessing of flood threats--Ongoing. *done*
8. Hugh Carter: Use Option 2 for final allocation of newspapers --Completed. *done*
9. Carter/Harden: Confirm need for 30 people working at Blair House--Completed.
10. Powell: What happened to meeting regarding Cabinet Meeting press coverage--Completed, (President made decision).
11. Brzezinski: Clear and brief analysis of Rhodesia options--Completed.
12. Eizenstat: Redraft letter to Ullman regarding tax proposal --Completed. *done*
13. Lipshutz: Draft Executive Order regarding Director of Agricultural Economics at Level IV--In Progress, (expected 2/15).
14. Watson: Coordinate joint investigation regarding availability of additional gas/price fixing--In Progress.
15. Eizenstat: Inform Moore and Watson on emergency declarations --Ongoing.
16. Eizenstat: See the President Monday regarding the Implementation of Emergency Appropriations to prevent fuel cut-offs to low income families--Completed. *done*

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

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February 11, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: Rick Hutcheson *RH*

SUBJECT: STATUS REPORT ON PRESIDENTIAL REQUESTS

Follow-up of Previous Report 1/28 - 2/2:

1. Eizenstat and Lipshutz: Draft message on Universal Voter Registration--In Progress.
2. Schlesinger: Comment on Sen. Metzenbaum's information on "natural gas companies ripping us off"--In Progress (by Andrus with preliminary investigation due 2/14).
3. Schultze and Powell: Anti-inflation statement--Completed. *not adequate*
Given to Jody for use in Fireside Chat. *sent the statement to the press 2-14*
4. Jordan: Memo from Justice regarding Ken Axelson--In Progress (waiting until the end of the month for Axelson decision).
5. Jordan: Al Stern/Joe Billington biographies for National Endowment for the Humanities--In Progress, (expected ~~2/15~~ *2/16*).

February 3:

1. Blumenthal: Necessity for wide input into the evolution of the tax reform proposal--Completed. *done*
2. Schlesinger: Necessity for wide input into the evolution of the energy policy--Completed. *done*
3. Califano: Necessity to have wide input into the evolution of the welfare proposals--Completed. *done*
4. Lance: Hold on Kreps proposal to incorporate the SBA with the Department of Commerce--Ongoing.
5. Siegel: Send mailgrams regarding Nevada ERA--Completed. *done*

February 4:

1. Moore: Answer on letter from Ron Marlenee regarding Carol Foreman--Completed. *done*
2. Vance: Assessment of economic loss to Israel regarding the KFIR C12 Aircraft--In Progress.

Dear Pres. Carter

THE PRESIDENT HAS SEEN.

Can I have a picture of you and
a autograph? How does the White House
look? I always ^{wanted} to go in the White
House

done

GOOD

I

LUCK!

KEVIN RICHARD FOLEY

P.S. BY888BY888

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THE WHITE HOUSE
WASHINGTON

February 11, 1977

Stu Eizenstat -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Jack Watson Jim Schlesinger
 Frank Moore Jody Powell
 Mark Siegel

Re: Crisis Aid to Prevent Fuel
 Shut-Offs of Low Income Families

THE WHITE HOUSE
WASHINGTON

cc : STM - ACTION
info JACK
FRANK
MARK SIEGEL
SCHLESINGER
JODY

MEMORANDUM

THE PRESIDENT HAS SEEN. *Stu*

THE WHITE HOUSE
WASHINGTON

ACTION

11 February 1977

TO:

THE PRESIDENT

FROM:

RICK HUTCHESON

SUBJECT:

Eizenstat Proposal Re:
Crisis Aid to Prevent Fuel
Shut-offs of Low Income
Families

I have no enthusiasm for it. Lay low - Don't let administration of a possible Congressional program be a disaster

The memorandum discusses a proposal by Secretary Califano and by about 27 Senators to spend \$200 million in aid to low income families to meet increased fuel costs.

Eizenstat, supported by Moore, Watson and Siegel, take a dim view of the proposal on its merits, but argue that there are compelling political reasons to indicate support for the Kennedy-Muskie effort without taking the lead.

Watson: "It's an ineffectual move and a bad precedent. For political reasons, I think it's best to indicate support for the Kennedy-Muskie effort without taking the lead, and to announce points one and two on p. 4 of Stu's memorandum as the President's initiatives."

Siegel (for Jordan): "Our opposition would be a major political mistake. The impact of the crisis on the poor and near poor has received wide publicity... The measure has bipartisan support and is almost certain to pass anyway. Therefore, we should indicate our support to Muskie, and salvage some of the political credit for responsiveness."

Schlesinger disagrees:

"Schultze's observations (attached) are right on the mark. The proposed administration of this program has a high probability of disaster. It is likely to give all of us a black eye. Whether the political advantage of registering concern for people who can't pay their fuel bills outweighs this risk is a judgment I am not in a position to make."

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THE WHITE HOUSE
WASHINGTON

MEMORANDUM FOR: THE PRESIDENT
FROM: Stu Eizenstat *Stu*
SUBJECT: Summary of Attached Memorandum on
Recommendations on Crisis Aid to Prevent
Fuel Shut Offs to Low Income Families

The attached memo reviews the arguments in favor and against the Califano fuel proposal.

The arguments in favor are that:

- 1) you would be showing some concern for the burden of increased fuel bills,
- 2) the cost is relatively small (\$200 million) and non-recurring,
- 3) a bipartisan group of 27 Senators is urging your support and
- 4) those to be helped - the poor - are among your major constituent groups.

The arguments against are that:

- 1) the funds are too insignificant and will be too dispersed to have any impact,
- 2) the administration of the program is likely to be difficult,
- 3) the precedent of helping to pay high fuel costs could be dangerous, and
- 4) the program is strongly opposed by Messrs. Blumenthal, Schultze and Marshall.

My view is that the proposal will be of only minor help and is not a sound program, but the political benefits outweigh those factors, given the small non-recurring costs. I am recommending that you indicate to Senators Muskie and Kennedy your support for their efforts. You need not and should not take the lead on this proposal.

THE WHITE HOUSE
WASHINGTON
February 10, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU EIZENSTAT *Stu*

SUBJECT:

Recommendations on Crisis Aid to
Prevent Fuel Shut Offs to Low Income
Families

I have circulated Secretary Califano's proposal and that of over twenty Senators for \$200 million in crisis aid for the poor to be funded through a 1977 appropriation to the Community Services Administration under Section 221 (a) (12) of the Community Services Act.

The OMB has reviewed the program and has no budgetary objections to a \$200 million 1977 supplemental request. The Senate Budget Committee has today put \$300 million in the third Concurrent Resolution for fiscal year 1977 for this program. However, Charlie Schultze, Secretary Blumenthal and Secretary Marshall have serious programmatic objections to the idea.

Mr. Schultze's objections are as follows:

"1) What do we do for an encore? This spring food prices may rise by 2%, because of cold weather and other factors. We made a back-of-the-envelope calculation and figured this would cost the poor \$300 to \$400 million. Food stamps will take care of some of this, but much will remain. Do we then have a new special program? Do we have fuel stamps if OPEC increases prices again?

2) The Rube Goldberg device of ladling out money with no real distribution criteria is a very bad precedent. Moreover, it projects the image of a slap dash "we will take care of every problem" attitude. Coming in the first three weeks of this Administration, it has bad symbolism.

3) The mere fact that we are spreading \$200 million among 43 states, is itself an indication that the program has little relationship to real need. Any state which doesn't meet your "threshold" point will get a pittance, which will be eaten up by administrative costs (spot checks on income eligibility)!! Typically, a state with a \$1 billion budget, not meeting threshold requirements might get say \$2 million. Does the federal government have to patch together a special jerry-built program for a need that small? Can't the state take care of this?

4) We might want to propose amendments to the disaster relief authority to make possible special attention to the poor in disaster areas. That would make good sense, put the money where the need is greatest, and be administrable."

Mr. Blumenthal's objections are as follows:

"1) Possible bad precedent: If this program goes forward, the Administration should make clear that it is a one-time, crisis program and that it creates no precedent for direct subsidization of energy costs. Energy prices will probably continue to rise for a number of years. To subsidize these rises for the poor would perversely encourage over-consumption of energy by them. In the long run, therefore, it would make more sense to provide general income assistance to the poor in geographic areas suffering from increased energy costs.

2) Cumbersome administration: We question whether the States can adequately administer this complex program between now and April 15. The program will have very high administrative costs in selecting those eligible and in filtering funds among existing State and local agencies.

3) Possible mistargeting:

(a) With all States but seven eligible, the money will be spread very thin. Mildly affected States will "drain" funds from real crisis areas.

- (b) Much of the money may flow to landlords who either pay the fuel costs of their poor tenants or would assume these costs, if necessary, to keep buildings and pipes heated.

4) Future Amendment of Emergency Assistance Programs:
The EPG should have a full opportunity to review this additional proposal. The Amendment need not be rushed through with the \$200 million emergency program."

Mr. Marshall's objections, given to us orally, are as follows:

"1) The program is not an efficient way to help those hurt by the high cost of fuel.

2) The \$200 million could be better spent by targeting it to existing income distribution programs; without any emphasis on fuel costs. That would ease the administrative burden of trying to distribute the funds properly, while also helping -- as existing programs do -- roughly the same individuals."

While these objections restate some of the problems that we mentioned in our earlier memoranda, they overlook some of the arguments in favor of such an allocation:

1) There is in fact a real need which would be at least partially satisfied through such action. A number of low-income families are facing fuel cut offs.

2) An appropriation would be a vivid and high-visibility sign of your concern, and the dollar costs would be relatively small.

3) An appropriation could well sidetrack much more expensive legislation involving "energy stamps" (which, if enacted, could mushroom into another food stamps program).

4) If you were to decide not to seek the appropriation, Congress could well decide to take action on its own, thereby forcing you to sign legislation in a few weeks for which you will get little credit. (The prospects for passage seem reasonably good; the bill proposed by Senators Muskie and Kennedy also has the bipartisan support of twenty-five other Senators).

5) Since we have Governors who have evidenced a desire for such a program (Shapp, Grasso, Carey and Lt. Governor O'Neill) and since we are suggesting that the Governors provide the detailed system for the allocation, the allocation could be viewed as an exercise in creative federalism and an effort to give meaningful responsibility to the Governors.

RECOMMENDATIONS :

(Although this is the type of program we would not recommend in a non-crisis situation, and recognizing the inherent problems with it,) I would suggest a favorable response to the Senators' letter, making the following points:

1) That you intend to issue an immediate public appeal to fuel companies around the country to avoid cutoffs during the next 60 days and that you will further encourage these companies to enter into reasonable payment plans with people who will have a difficult time paying all of their fuel costs in one month.

2) That you are instructing your Secretary of Commerce to designate 64 Commerce Department field offices for Centers for Business Emergencies, in accordance with the recommendation of your Secretary of Commerce.

3) That you would support initiatives on the Hill for an emergency appropriation, under strict eligibility requirements (only those up to 125% of the poverty level and only for those who can show proof of their personal liability for the fuel bill), with tight limits on total assistance to any family (a maximum of \$250 except in specific approved cases), with payments (except for a small amount) to go directly to the vendors of fuel rather than to the individuals directly, upon proof of a fuel bill, and with a requirement that funds not expended by April 15 would be returned to the Treasury. By taking this approach and permitting the Hill to take the lead, you might avoid the disadvantages of opposition without becoming a forceful advocate for a program with which we know there are difficulties. Frankly, after a thorough review with all interested people, there are no other attractive options for action.

We have worked on various allocation formulas with Secretary Califano's staff and with Senator Muskie's staff and if you wish to give the go ahead to this program, you are referred to Tab B hereto, which describes some of the options for the allocation formula.

If you do not decide to go ahead with this request, we could still mention points 1) and 2) in the letter and follow these up with a public statement on these two points.

Because Congress has been withholding further action pending your answer, I will be glad to draft an answer to your letter of January 31 regardless of which decision you decide to make.

Kick -

Bert said it
would be very
helpful if
the President
could see this
today!

original in
to Bert

up 2/2

ALLOCATION FORMULAS

Using a formula that includes the relative coldness of the winter, the near poor population (within 125% of the poverty line) and the relative price of fuel, HEW and CSA have detailed two possible allocations of funds among the states. Of the two, alternative A is the most targetted on states experiencing colder than average weather, while alternative B is more broadly distributed. Both formulas still reach 41 states and the District of Columbia. However, under Formula A 68% of the funds would go to states which have had colder than average winters and under Formula B 63% would go to these states.

The formula under consideration by Senator Muskie's staff is substantially different in two respects: 1) it uses total state population rather than poverty population (tending to shift funds away from the high poverty southern states) and 2) it factors in the absolute coldness of the weather (again shifting funds toward northern states).

Note that the distribution formula is a matter of administrative discretion which need not be finally decided before the appropriation is adopted by Congress. We would agree with the HEW-CSA Formula A which is the approach recommended by Secretary Califano. However, we recommend considering a slight modification of this in the Muskie formula, by including as a factor the absolute coldness of the weather in each state. HEW and CSA are doing a new computer run based on this approach.



DEPARTMENT OF HEALTH, EDUCATION, AND WELFARE

OFFICE OF THE SECRETARY

WASHINGTON, D.C. 20201

77 FEB 7 P 5:06

NOTE TO BERT CARP

Per your question concerning distribution of funds for the CSA crisis intervention program, I have enclosed (Tab A) a table showing distribution under two alternative formulas—a description of each formula is at Tab B. You should note that the formula allots more money to the coldest states, using a threshold to screen out least affected states (if this threshold were much higher, we loose Massachusetts). Some funds, however, also are allocated to states which are only moderately cold. CSA favors this feature, since CSA's experience with its current limited energy crisis intervention program indicates that, in many of these states, alternative sources of assistance for low-income households are significantly less available than in other colder states.

On balance, CSA and HEW favor fomula A. Additionally, we have developed a formula with greater targeting. It would not provide any funds at all to moderately cold states (including those with limited alternative sources of assistance); for this reason, CSA recommends against it.

Enclosures

DISTRIBUTION OF \$200 MILLION UNDER TWO ALTERNATIVE FORMULAS

	FORMULA A (\$000)	FORMULA B (\$000)
ALABAMA —	5437	5031
ALASKA	0	0
ARIZONA	0	0
ARKANSAS —	669	2007
CALIFORNIA	0	0
COLORADO	95	286
CONNECTICUT	1876	1736
DELAWARE —	586	542
DISTRICT OF COLUMBIA	738	683
FLORIDA —	1109	3327
GEORGIA —	7071	6543
HAWAII	0	0
IDAHO	45	136
ILLINOIS	15,205	14,069
INDIANA	6383	5906
IOWA	2824	2613
KANSAS	1519	1405
KENTUCKY —	7179	6643
LOUISIANA	1057	3170
MAINE	1851	1713
MARYLAND —	2929	2710
MASSACHUSETTS	3843	3556
MICHIGAN	10,697	9898
MINNESOTA	4399	4071
MISSISSIPPI —	4573	4232
MISSOURI —	6900	6385
MONTANA	0	0
NEBRASKA	1209	1119
NEVADA	0	0
NEW HAMPSHIRE	1139	1054
NEW JERSEY	6578	6086
NEW MEXICO	241	722
NEW YORK	21,636	20,020
NORTH CAROLINA —	10,034	9284
NORTH DAKOTA	618	572
OHIO	15,584	14,420
OKLAHOMA —	648	1945
OREGON	0	0
PENNSYLVANIA	16,492	15,260
RHODE ISLAND	979	906
SOUTH CAROLINA —	2056	1902
SOUTH DAKOTA	758	701
TENNESSEE —	6605	6111
TEXAS —	2965	8896
UTAH	0	0
VERMONT	877	812
VIRGINIA —	5765	5335
WASHINGTON	0	0
WEST VIRGINIA —	3534	3270
WISCONSIN	5286	4891
WYOMING	11	32
Undistributed		
Contingency Funds	10,000	10,000

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B

ALTERNATIVE FORMULAS FOR DISTRIBUTION OF
EMERGENCY ENERGY ASSISTANCE FUNDS

Both formulas distribute \$190 million among states, leaving \$10 million in a contingency fund which can be used to meet new emergencies or other situations not reflected in currently available statistics. Under both of the formulas, 75% of the \$190 million — i.e., \$142.5 million — is allocated to one set of states, while the remaining \$47.5 million is allocated to a different but overlapping set of states.

Formula A targets funds more heavily on states in greatest distress. Distress is measured both in terms of how much colder it is than normal in a state, and in terms of the extent to which a state uses higher-priced heating fuel — i.e., fuel oil. An index of distress was developed which is the product of EXCESSDD (the excess of heating degree days during the period July 1976 - January 30, 1977 over the number of degree days which is normal for this segment of the year) and MIXPRICE (a variable reflecting the fact that the average cost for a given number of BTU's is higher in states which use a higher proportion of fuel oil as residential heating fuel — see Attachment A for a more detailed explanation). The larger (\$142.5 million) segment of funds is allocated to states for which this index of distress is 725 or higher. This level of the index "screens in" two thirds (33) of the states; an index value at approximately this level is required to include the twelve states on the President's list and the states on a recent FPC list of gas-short states. The \$142.5 million is allocated to these states in proportion to the product of each state's index of distress and the state's near-poverty population (the estimated number of persons with incomes below 125% of the poverty threshold). The remaining \$47.5 million is allocated to all states which have been colder than normal this year (i.e., for which EXCESSDD, as described above, is positive), thus providing some funds to 9 states in addition to the 33 most distressed states. The remaining \$47.5 million is also allocated in proportion to the product of each state's index of distress and its near-poverty population, as described above; however, since this segment of funds is being distributed among more states, the proportion of this segment going to each state is different than in the case of the 33 states.

Formula B allocates the \$142.5 million to all 42 colder-than-normal states, while allocating the smaller remaining segment of funds to the 33 most distressed states. Within each segment, funds are allocated in proportion to the distress/near-poverty product described above.

Of the two alternative formulas, CSA and HEW recommend Formula A.

DERIVATION OF "MIXPRICE"

Table C-1 of HEW/ISP's Technical Analysis Paper No. 2* contains an "Average Subsidy" column which is the weighted average of the preceding "Natural Gas" and "Fuel Oil" columns, the weights being the proportions of each state's residential energy consumption which are gas and oil. From these three columns of Table C-1, figures were derived giving the proportion of each state's residential energy consumption which is oil. It was assumed that all non-oil consumption was natural gas — a reasonable first approximation.

It was determined from Bureau of Labor Statistics price data and from conversion factors that for calendar year 1976, the price of residential fuel oil was 30 cents per BTU, with the price for residential natural gas being 18 cents per BTU. Therefore, the price of a BTU's worth of oil and a BTU's worth of gas are in the ratio $30:18 = 1 \frac{2}{3}:1$. A relative price factor for each state ("MIXPRICE") was developed for each state using the following formula:

$$\begin{aligned} (1 \frac{2}{3}) \times \text{OILSHARE} + 1 \times \text{GASSHARE} &= \\ (1 \frac{2}{3}) \times \text{OILSHARE} + 1 \times (1 - \text{OILSHARE}) &= \\ (1 \frac{2}{3}) \times \text{OILSHARE} + 1 - \text{OILSHARE} &= \\ \frac{2}{3} \times \text{OILSHARE} + 1 & \end{aligned}$$

where OILSHARE is the proportion of a state's residential energy consumption which is oil, and GASSHARE ($= 1 - \text{OILSHARE}$, by assumption) is the proportion of a state's consumption which is gas.

* Department of Health, Education, and Welfare, Office of the Assistant Secretary for Planning and Evaluation, Office of Income Security Policy, "The Impact of Rising Residential Energy Prices on the Low Income Population: An Analysis of the Home-Heating Problem and Short-Run Policy Alternatives" (Technical Analysis Paper No. 3), March 1975.

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United States Senate

COMMITTEE ON
GOVERNMENT OPERATIONS
SUBCOMMITTEE ON
INTERGOVERNMENTAL RELATIONS
(202) 224-4718

(PURSUANT TO SEC. 4, S. RES. 363, 94TH CONGRESS)

WASHINGTON, D.C. 20510

January 31, 1977

The Honorable Jimmy Carter
The President
The White House
Washington, D.C. 20500

Dear Mr. President:

This winter has been the coldest in 60 years -- almost 40 percent colder than last. Because of this severe weather, consumers in almost every region have had to use more energy just to stay warm. Consumption of heating oil in New England, for example, is up 25 percent this winter.

A state of emergency has been declared in a number of States, as far south as Florida, where crops damaged because of the cold will run into hundreds of millions of dollars. Shortages of natural gas as a direct result of subnormal temperatures have idled 500,000 or more workers across the country. That, in itself, will have a dramatic impact on the economic recovery.

Along with the cold weather, fuel prices have continued to rise. Electric bills, natural gas bills, home heating oil bills all creep up a little higher each month.

This combination of higher consumption and higher prices has begun to work severe hardships on all consumers. But hardest hit are those who are least able to pay -- the poor and the near poor. And each day more and more families are faced with the cruel choice of paying the fuel bill or paying the rent -- staying warm or getting enough to eat.

We support your efforts to move quickly to meet the problems of natural gas and fuel oil supply, but we believe it is also necessary to provide assistance to those low income families that cannot pay their fuel bills this

The Honorable Jimmy Carter
January 31, 1977
Page 2

winter. To meet the need we urge you to submit a request for a supplemental appropriation for the Community Services Administration.

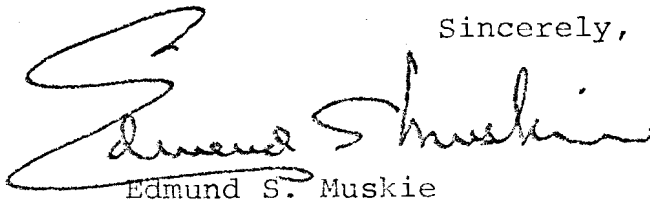
CSA now has the authority to provide emergency relief to families unable to pay their fuel bill. In fact, the agency provided such relief to 49,000 families during FY 1976. However, the agency needs more funds to blunt the severe hardship that this winter's cold weather has meant to so many people.

We have already begun work with CSA and FEA officials to determine the real needs of low income families and individuals this winter. At this time, CSA has documented a need of approximately \$200 million for clients of their programs in the various States.

It is clear, however, that additional need exists among families and individuals who are not CSA clients. Assistance could be provided this population through the State welfare system if funds were passed through CSA to the States -- a possibility under existing law. To accurately calculate the scope of this winter's problems and further develop the details of this proposal, we need the continued support of the Administration.

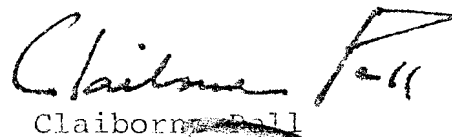
In summary, we ask that you help us develop this important assistance program and submit a supplemental appropriation request for CSA in an amount sufficient to meet the documented need.

Sincerely,


Edmund S. Muskie


Edward W. Brooke


Edward M. Kennedy

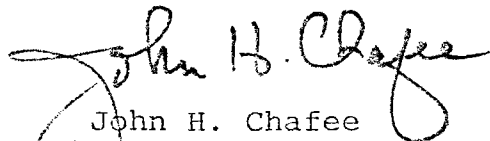

Claiborne Pell

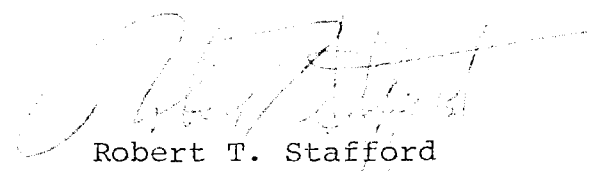

Patrick J. Leahy

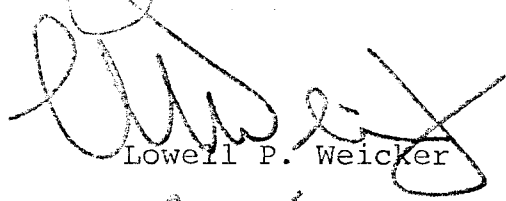

Abraham Ribicoff


Alan Cranston

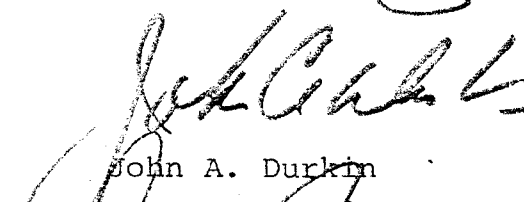

Lee Metcalf

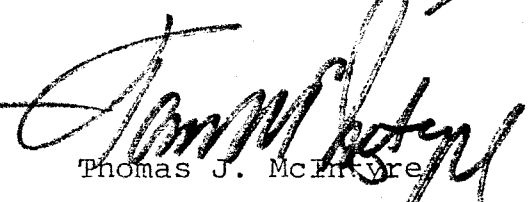

John H. Chafee

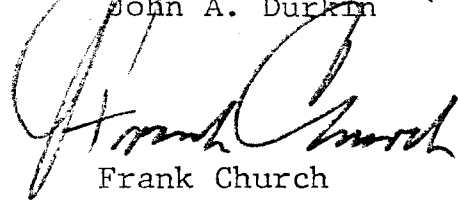

Robert T. Stafford

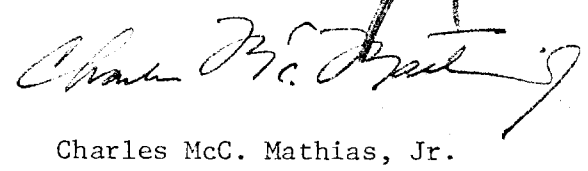

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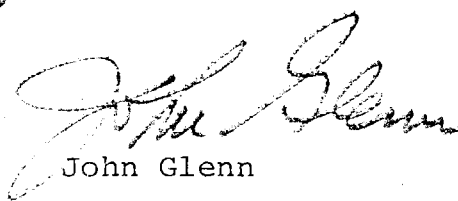

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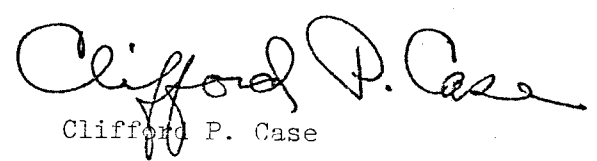

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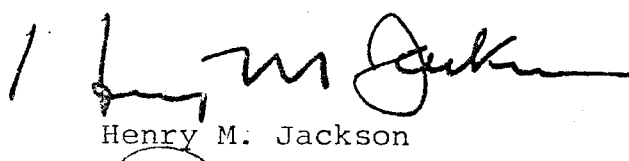

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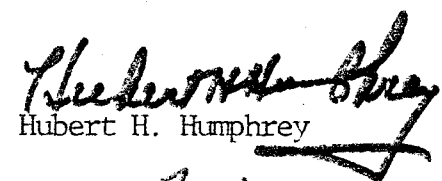

Frank Church

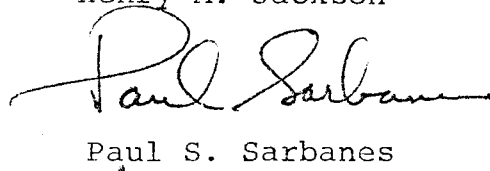

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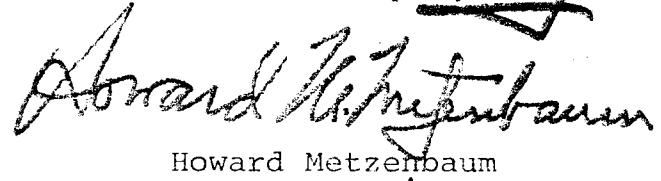

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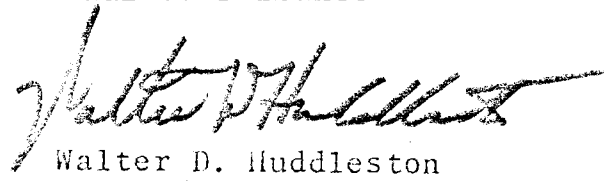

Clifford P. Case

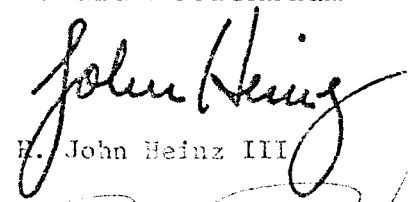

Henry M. Jackson

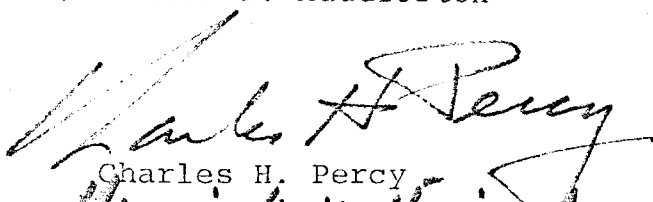

Hubert H. Humphrey

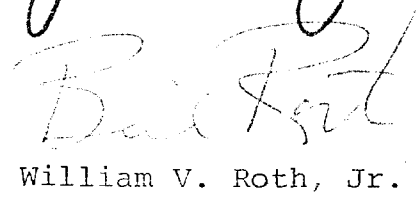

Paul S. Sarbanes

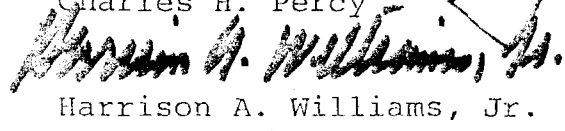

Howard Metzenbaum


Walter D. Huddleston


E. John Heinz III


Charles H. Percy


William V. Roth, Jr.


Harrison A. Williams, Jr.

THE WHITE HOUSE
WASHINGTON

February 5, 1977

The attached material is forwarded
to you for your information.

Jody Powell
Jack Watson
Bob Lipshutz
Frank Moore
Midge Costanza
Hamilton Jordan

*I concur with
Stu's + Bert's
recommendation.*

2/7/77

RJZ

Rick Hutcheson

TO →

THE WHITE HOUSE
WASHINGTON

MEMORANDUM FOR: THE PRESIDENT

FROM: Stu Eizenstat *Stu*
Bert Carp

SUBJECT: Implementation of Emergency
Appropriation to Prevent Fuel
Cutoffs to Low Income Families

This is to inform you of developments over the last 24 hours in regard to the above matter and to make a recommendation to you for action.

First, since the time of my last memorandum, we have asked Secretary Califano for additional facts on the way an emergency appropriation to prevent fuel cutoffs to low income families might be implemented. That memorandum is attached. (Tab A)

Second, we have met with staff members representing Senator Muskie, who held hearings yesterday on this issue, at which Governors Shapp, Carey and Grasso and Lt. Governor O'Neill favorably testified. They have indicated that in both the Senate and House Budget Committees there is considerable sentiment to leave \$200 million "room" in the third concurrent resolution for fiscal year 1977, for such emergency aid.

Third, we have received a letter, which I have been asked to deliver to you, signed by a bipartisan group of Senators, urging such an appropriation (Tab B).

Under the procedure which Joe Califano has developed and which is acceptable to Senator Muskie, there is much less room for possible abuse than earlier suggestions, for the following reasons:

-- Funds not expended by April 15 would be returned to the Treasury.

-- Eligibility would be limited to families within 125% of the poverty level.

-- Except in exceptional circumstances, payments would go to the vendors or sellers of fuel, rather than to the clients directly, upon proof of a fuel bill. The amount to be paid on a particular bill would depend on the particular individual's circumstances. Direct payments to individuals could be provided in exceptional cases but only up to \$30 (for example, to permit them to buy their own gallon can of fuel).

-- Total assistance to any family would be limited to a maximum of \$250, except as Mr. Califano mentions in his memorandum, "in specific approved cases."

On the basis of Mr. Califano's additional back-up material, OMB's approval and our conversations with the Muskie people, we recommend such an announcement, coupled with the designation of 64 Commerce Department field offices as centers for business emergencies, and a Presidential statement encouraging fuel companies to avoid residence fuel cut-offs.

Please note that Secretary Califano renews his request for an immediate amendment to the Emergency Assistance Program under the Social Security Act to deal with similar problems in the future. We continue to believe that experience under the emergency appropriation proposed in this memorandum should be evaluated before such legislation is proposed, and note Joe Aragon's strong concurrence in this position.

Should we draft a request to Congress for \$200 million emergency appropriations for fiscal year 1977 along the lines described above?

Yes _____ No _____ Discuss _____



THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE
WASHINGTON, D. C. 20201

February 3, 1977

MEMORANDUM FOR THE PRESIDENT

Subject: Crisis Intervention Action to Prevent Life and Health
Threatening Fuel Cut-offs

You asked for additional details on how crisis intervention actions through the Community Services Administration's Emergency Energy Conservation program would operate. Following is a synopsis of how funds would flow, to whom, and how they would be accounted for.

Distribution of Funds to States

Distribution of funds to the states would involve a two-part process:

1. Application by the governor for funds.
2. Allocation by a formula upon approval of the application.

The application would certify to at least one of three possible difficulties:

- o Fuel shortage;
- o Substantially colder than normal;
- o Sharp rise in the cost of fuel or utilities.

Under these criteria, all states except seven (Alaska, California, Hawaii, Montana, Oregon, Utah and Washington) would be eligible.

log
in

THE WHITE HOUSE
WASHINGTON

- cc - Lipschutz
- Mark Siegel thru
Landon Butler
- F. Noor
- J. Powell
- G. Schlesinger

Allocation of Funds Among States

The amount of money to be distributed would vary among states that reasonably represent the severity of the impact on the low-income population --

- o The number of poor and near-poor in the state.
- o The difference in number of degree-days between this winter and a normal winter (based on a 30-year average).

In addition, two other factors are being considered for the formula --

- o A threshold factor, so that those with significant degree-day differences (say 15-20 percent colder) would receive additional funds.
- o Fuel cost increases and usage factors, if accurate information can be developed on a state or regional basis. This would give more funds to states with highest fuel costs.

HEW and CSA staff are now making computer runs with state-by-state distribution for a variety of formulae and will have these data available should you desire to see them. The actual formula to be used will be developed within 24 hours.

Distribution of Funds Within States

Governors will choose the particular agencies to deliver services at the local level, to include state welfare agencies, state economic opportunity offices, county welfare departments, local aging agencies, community action agencies, and voluntary agencies.

The governors' fund requests would detail the proposed distribution of monies within states, including designation of funding mechanisms, local program operators, and amounts of funds to each. CSA regional directors will review applications to ensure that the delivery mechanisms chosen have the capacity to perform the services and be accountable.

People Eligible

Crisis intervention assistance would be provided to poor and near-poor (125 percent of poverty level) families and individuals, as defined in the existing CSA legislation, which would include the AFDC, Supplemental Security Income, and Food Stamp-eligible population.

Local agencies would initiate determination of eligibility by requesting proof of income eligibility, and if unavailable, the assisted person must sign a declaration of income eligibility, which would be verified on a spot-check basis. Additionally, agencies would make all efforts reasonable to verify the assistance is truly to meet an emergency situation.

Assistance Provided

Assistance would be only for crisis intervention to prevent danger to health or survival due to utility shut-offs or lack of fuel. Assistance would be principally in the form of (a) vouchers for fuel; (b) payment guarantees; (c) mediation with utility companies or fuel suppliers; and (d) provision of emergency fuel supplies, warm clothes and blankets.

Actual payment of utility bills would be considered only as a last resort. Assistance to any individual or family would be on a one-time basis only, except in certain specifically controlled cases. Assistance would be limited to a maximum of \$250 except in specifically approved cases.

Accountability

Local program operators would maintain a list of clients served, both for future accounting and to ascertain when requests for assistance are received from those previously assisted.

All payments, services or materials provided would be made in response to billings or invoices from vendors rather than by direct payment to clients. Any other payment policy must be approved by CSA regional directors, and must provide for payment by check and maintenance of adequate receipts. Cash disbursements would be made only in exceptional circumstances and would in no case exceed \$30; they would be documented by receipts and supported by a receipt covering materials or services purchased.

CSA will establish a monitoring team to be in the field during the next two months to provide assistance, spot audit, and help to ensure efficient program operation.

In addition to the above provisions, normal CSA requirements for grantee fiscal responsibility and auditing shall have been met. These include: certification of an accounting system that meets legislated standards; an initial accounting system survey and evaluation by an independent auditor; an annual audit of funds received; and appropriate review to ascertain the allowability of costs incurred. Grantees must require of delegate agencies substantially the same requirements. All program operators will be audited.

Assistance

CSA regional directors would be in contact with governors to assist in development of applications. CSA regional staff would devote maximum effort to providing assistance and monitoring local grantees. Also, there will be a "hot-line" in each region so that operating agencies can obtain information and guidance.

HEW regional staff would also assist in monitoring program operation, in coordination with CSA. HEW grantee agencies also would make available lists of those certified eligible for its programs to CSA grantees to expedite and improve accuracy of eligibility determinations.

Finally, CSA will issue program guidance to all designated local operators, to include: program design, procedures, forms, eligibility and accountability requirements, recommended steps to operate

Page 5 - The President

the program, etc. This guidance will be the subject of a training session on February 6 and 7 (since CSA has already given its grantees flexibility to use existing funds for crisis intervention), with regional and state staff so they may provide assistance to every local program operator.

Program Termination

CSA would instruct grantees not to expend any funds for assistance after the crisis is over, and to return any funds unexpended as of April 15, 1977.

In sum, CSA and HEW staff have done considerable work on implementation details. If you or your staff desire additional information, we will provide it immediately.

At the same time the supplemental for the crisis intervention program is being sent to the Congress, I suggest that you proceed with legislation to amend the Emergency Assistance program authorized under the Social Security Act so that we will be in a better position to meet future emergencies.

Bob Chase, Acting Director, CSA, and his staff assisted in the preparation of this memorandum and he concurs in it fully.


Joseph A. Califano, Jr.

Approve _____

Disapprove _____

The Honorable Jimmy Carter
January 31, 1977
Page 2

winter. To meet the need we urge you to submit a request for a supplemental appropriation for the Community Services Administration.

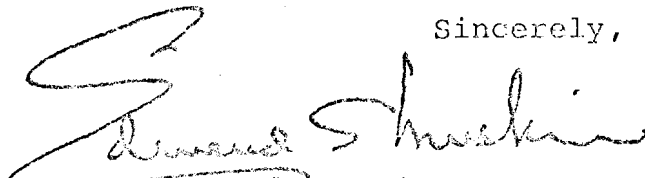
CSA now has the authority to provide emergency relief to families unable to pay their fuel bill. In fact, the agency provided such relief to 49,000 families during FY 1976. However, the agency needs more funds to blunt the severe hardship that this winter's cold weather has meant to so many people.

We have already begun work with CSA and FEA officials to determine the real needs of low income families and individuals this winter. At this time, CSA has documented a need of approximately \$200 million for clients of their programs in the various States.

It is clear, however, that additional need exists among families and individuals who are not CSA clients. Assistance could be provided this population through the State welfare system if funds were passed through CSA to the States -- a possibility under existing law. To accurately calculate the scope of this winter's problems and further develop the details of this proposal, we need the continued support of the Administration.

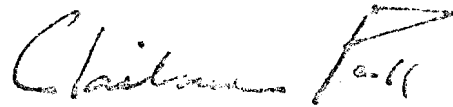
In summary, we ask that you help us develop this important assistance program and submit a supplemental appropriation request for CSA in an amount sufficient to meet the documented need.

Sincerely,


Edmund S. Muskie


Edward W. Brooke


Edward M. Kennedy

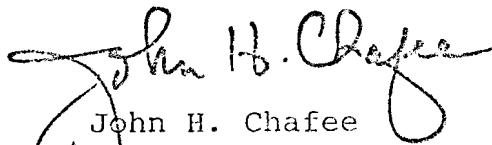

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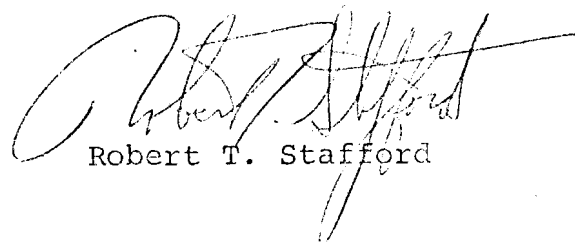

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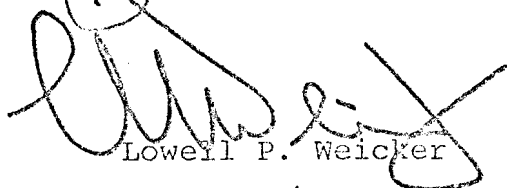

Abraham Ribicoff


Alan Cranston

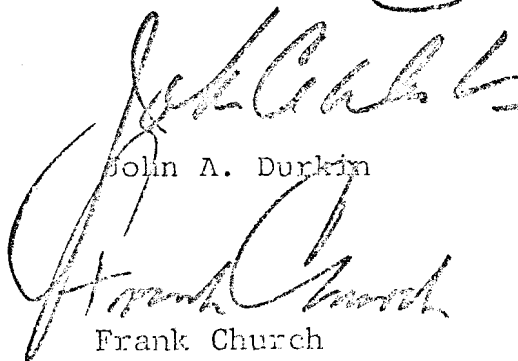

Lee Metcalf

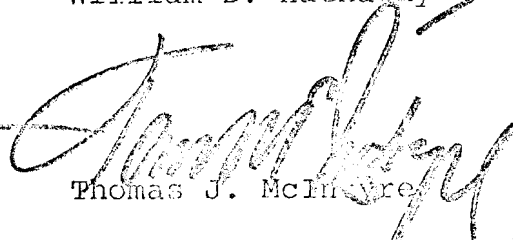

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Robert T. Stafford

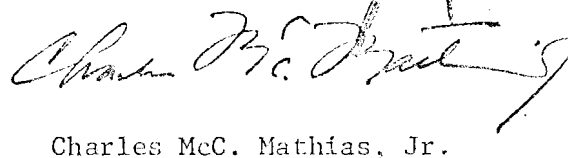

Lowell P. Weicker


William D. Hathaway

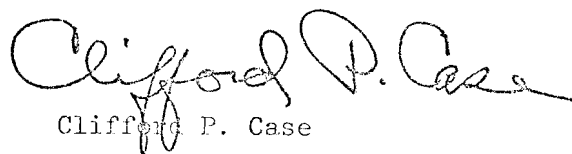

John A. Durkin


Thomas J. McIntyre

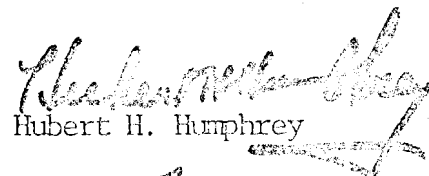

Frank Church

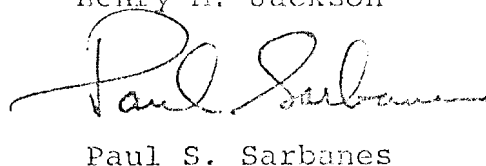

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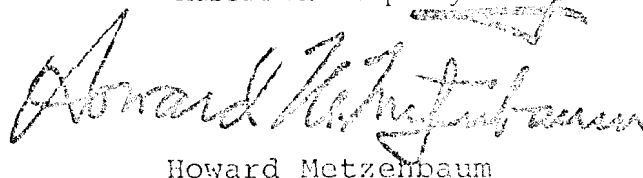

John Glenn


Clifford P. Case

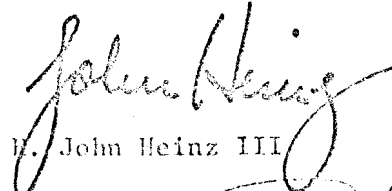

Henry M. Jackson

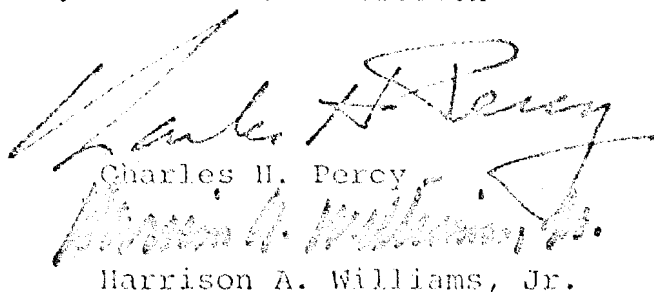

Hubert H. Humphrey

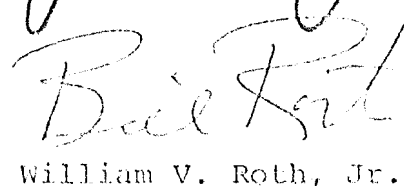

Paul S. Sarbanes


Howard Metzenbaum


Walter D. Huddleston


John Heinz


Charles H. Percy


William V. Roth, Jr.


Harrison A. Williams, Jr.

THE WHITE HOUSE

WASHINGTON

Date:

February 11, 1977

MEMORANDUM

FOR ACTION:

Jack Watson
Frank Moore
James Schlesinger

FOR INFORMATION: Bob Lipshutz
Hamilton Jordan

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat memo re Summary of Attached
Memorandum on Crisis Aid to Prevent Fuel
Shut Offs to Low Income Families.

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: TODAY

DATE: _____

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE

WASHINGTON

MEMORANDUM FOR: THE PRESIDENT

FROM: STUART EIZENSTAT *SE*
BERT CARP *BC*

SUBJECT: Crisis Aid to Prevent Fuel Shut Offs
to Low Income Families

We held a meeting yesterday with representatives of the White House staff, the Community Services Administration, and the staffs of the affected Senate and House authorizing and appropriation committees to discuss the proposal to provide emergency relief to low income Americans facing hardship because of high energy costs due to the extreme cold weather. There was a consensus on the following points:

1. Although the agencies do not have satisfactory figures, they claim that from two to four million low income families may face heating shut offs in the coming weeks because of an inability to meet fuel costs.
2. The best current estimate of the cost of meeting this situation is in the \$500 million range.
3. There are serious delivery system problems. The original proposal was to use the 900 existing Community Action Agencies to provide crisis intervention services to non-welfare families facing fuel shut offs (at a cost of roughly \$200 million), to provide weather-impacted states with funds to grant each welfare family \$100 with no individual determination of need (\$300 million), and to expand the existing Community Action Weatherization Program by \$150 million.

The following problems were apparent:

- Expanding the crisis intervention program from \$27.5 million to \$200 million might well over-strain the administrative ability of the CSA and expose the agency to severe criticism for failure to effectively deliver promised aid.

- Simply providing \$100 to welfare families would give many aid that is not needed (for example, those living in apartments where fuel costs are paid by the landlord), and provide others with insufficient aid to maintain heat.
- Expanding the weatherization program (aid to low income families to improve the weather-resistance of their homes through insulation and other means) is a long-term effort, and not one which can have an impact on the current situation.

Possible Solutions

We made it clear that the purpose of the meeting was to discuss the problems, and not to arrive at an Administration position. However, it is apparent that a proposal along the following lines would receive consensus support from both the agencies and the Congressional staffs:

1. No action to expand the weatherization program at this time, on the grounds that the cost of the package should be limited, and that weatherization is a longer-term problem.
2. Appropriation of emergency funds to the CSA under the broad authority of Section 221(a)(12) of the Community Services Act.
3. Distribution of all of the funds to the Governors to provide emergency assistance to both welfare and low income non-welfare persons facing fuel shut offs. The Governors would be given broad discretion to establish their own delivery systems, including use of local community action agencies, programs within the states for special groups such as the elderly, the state welfare agencies, and local governments.

We believe that serious administrative problems are inherent in an effort of this kind, and that broad discretion for the Governors is best, both to assure the most efficient delivery of aid possible, and to distribute responsibility for the foul-ups which are bound to occur.

Work in Progress

HEW and the CSA have been asked to work together on developing for your consideration better estimates of need and cost, and a formula for distribution of funds among the states. We hope to have this information later today.

Muskie-Kennedy Letter

We learned that Senators Muskie and Kennedy have been circulating a letter which they hope to have signed by a majority of the Senate urging your action. We suggested that it might be appropriate to delay this letter until an Administration position has been reached, and the Muskie and Kennedy staffs agreed that this would be appropriate.

The Budget

Implementation of this program will require an upward revision in the 3rd Concurrent Budget Resolution for FY 1977 in the range of \$200 to \$500 million. The House Budget Committee Democrats are in the process of developing their position on the Resolution. If you are inclined to proceed with the approach outlined above, it would be helpful if we could let them know informally that there may be an additional request.

Do you favor this approach?

Yes _____ No _____ Discuss _____

cc: Jack Watson
Joe Aragon

THE WHITE HOUSE

WASHINGTON

February 11, 1977

To the Cabinet Secretaries:

In a recent fireside chat, I informed the American people of this Administration's intention to provide all citizens with the best possible government service at the least possible cost. It is my intention to move decisively in this area, but before doing so I need your views as to the best path to take in streamlining the Federal workforce and improving the overall efficiency of government operations.

With this in mind, I would like you to consider the following alternatives:

1. Imposition of an immediate hiring freeze on the entire Federal establishment, of indeterminate duration. (Some exceptions would have to be made, including essential policymaking positions, emergency situations involving the protection of life and property--but such exceptions should be held to an absolute minimum.)
2. Imposition of a modified hiring freeze, e.g., a "3 for 4" rule limiting hiring to no more than 3 employees for every 4 that leave the Federal rolls for whatever reason.
3. Establish the current employment levels as of January 31, 1977, as new, temporary employment ceilings until new employment ceilings are developed.
4. Re-evaluate existing employment ceilings for FY 1977 and FY 1978, and revise them downward. (This could be done concurrently with any of the first three alternatives. Once such a revision process is complete the earlier restrictions would be relaxed or dropped.)

EXECUTIVE OFFICE OF THE PRESIDENT
ENERGY POLICY AND PLANNING
WASHINGTON, D.C. 20500

February 11, 1977

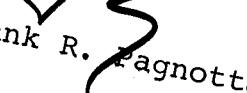
MEMORANDUM FOR: James R. Schlesinger

SUBJECT: Comments on Crisis Aid to
Prevent Fuel Shut Offs to
Low Income Families


Attached Memorandum to you from George Hall
comments on Stu Eizenstat's Memorandum
regarding crisis aid to prevent fuel shut
offs to low income families.

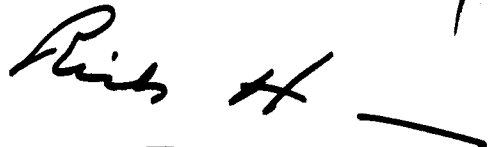

Comments were requested by the Staff Secretary
by 1PM today.

If you will approve I will pass the comments
on to Rich Hutcheson.


Frank R. Pagnotta

APPROVED 

Attachments 


Rich H. —
These are our comments


Date:

February 11, 1977

MEMORANDUM

FOR ACTION:

Jack Watson
Frank Moore
James Schlesinger

FOR INFORMATION:

Bob Lipshutz
Hamilton Jordan

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat memo re Summary of Attached
Memorandum on Crisis Aid to Prevent Fuel
Shut Offs to Low Income Families.

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: TODAY

DATE:

ACTION REQUESTED:

X Your comments

Other:

STAFF RESPONSE:

 I concur.

Please note other comments below:

 No comment.

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

EXECUTIVE OFFICE OF THE PRESIDENT
ENERGY POLICY AND PLANNING
WASHINGTON, D.C. 20500

February 11, 1977

MEMORANDUM FOR JAMES R. SCHLESINGER

FROM: GEORGE R. HALL *grh*

SUBJECT: COMMENTS ON CRISIS AID TO PREVENT FUEL
SHUT OFFS TO LOW INCOME FAMILIES

As requested by Mr. Eizenstat, I have reviewed the attached set of memoranda on the proposal to provide \$200 million of crisis aid. This program is intended to help some people unable to obtain fuel because they lack money to pay their fuel bills. The proposal neither addresses the problems of the larger number of poor people with severe financial problems because of fuel costs, nor the problems of a much larger group who have some, but not pressing, economic difficulties.

I have followed the progress of the proposal by Senators Muskie and Kennedy. This is primarily a social welfare problem and only indirectly linked to energy problems. Therefore, I have followed your instructions and have been only an observer.

Mr. Schultze's observations are right on the mark. The proposed administration of this program has a high probability of disaster. It is likely to give all of us a black eye. Whether the political advantage of registering concern for people who can't pay their fuel bills outweighs this risk is a judgement I am not in a position to make.

February 1, 1977

The attached is for your information.

Bob Lipshutz

Frank Moore

Jody Powell

James Schlesinger

Mark Siegel thru Landon Butler

Rick Hutcheson

Date:

February 11, 1977

MEMORANDUM

FOR ACTION:

Jack Watson
 Frank Moore
 James Schlesinger

FOR INFORMATION:

Bob Lipshutz
 Hamilton Jordan

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat memo re Summary of Attached
 Memorandum on Crisis Aid to Prevent Fuel
 Shut Offs to Low Income Families.

YOUR RESPONSE MUST BE DELIVERED
 TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: TODAYDATE:

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.☐ No comment.

Please note other comments below:

On the merits, I agree with Mike, Ray & Charlie; it's a relatively ineffectual move & a bad precedent. For political reasons, however, I think it's best to indicate support for the Kennedy-Mushie effort without taking the lead & to announce points one & two on p 5 of Stu's memo as the President's initiatives -

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone 7052)

JW

Date:

February 11, 1977

MEMORANDUM

FOR ACTION:

Jack Watson
Frank Moore
James Schlesinger

FOR INFORMATION:

Bob Lipshutz
Hamilton Jordan

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Stu Eizenstat memo re Summary of Attached
Memorandum on Crisis Aid to Prevent Fuel
Shut Offs to Low Income Families.

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 1:00 P.M.

DAY: TODAY *

DATE: _____

ACTION REQUESTED:

☒ Your comments

Other: _____

STAFF RESPONSE:

☐ I concur.☐ No comment.

Please note other comments below:

Concur with Eizenstat. Our opposition would be a major political mistake. The impact of the crisis on the poor & near poor has received wide publicity. Our failure to respond positively would be seen as a sign of indifference (& directly offend our black constituents). The measure has bipartisan support, almost certainly will pass anyway. Therefore, we should indicate our support to Muskie, & salvage some of the political credit for responsiveness.

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

M. Siegel

EXECUTIVE OFFICE OF THE PRESIDENT
ENERGY POLICY AND PLANNING
WASHINGTON, D.C. 20500

February 11, 1977

MEMORANDUM FOR: James R. Schlesinger

SUBJECT: Comments on Crisis Aid to
Prevent Fuel Shut Offs to
Low Income Families

Attached Memorandum to you from George Hall
comments on Stu Eizenstat's Memorandum
regarding crisis aid to prevent fuel shut
offs to low income families.

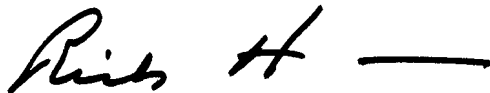
Comments were requested by the Staff Secretary
by 1PM today.

If you will approve I will pass the comments
on to Rich Hutcheson.

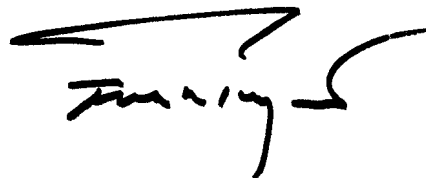

Frank R. Pagnotta

APPROVED 

Attachments



These are our comments



THE WHITE HOUSE

WASHINGTON

February 11, 1977

To the Cabinet Secretaries:

In a recent fireside chat, I informed the American people of this Administration's intention to provide all citizens with the best possible government service at the least possible cost. It is my intention to move decisively in this area, but before doing so I need your views as to the best path to take in streamlining the Federal workforce and improving the overall efficiency of government operations.

With this in mind, I would like you to consider the following alternatives:

1. Imposition of an immediate hiring freeze on the entire Federal establishment, of indeterminate duration. (Some exceptions would have to be made, including essential policymaking positions, emergency situations involving the protection of life and property--but such exceptions should be held to an absolute minimum.)
2. Imposition of a modified hiring freeze, e.g., a "3 for 4" rule limiting hiring to no more than 3 employees for every 4 that leave the Federal rolls for whatever reason.
3. Establish the current employment levels as of January 31, 1977, as new, temporary employment ceilings until new employment ceilings are developed.
4. Re-evaluate existing employment ceilings for FY 1977 and FY 1978, and revise them downward. (This could be done concurrently with any of the first three alternatives. Once such a revision process is complete the earlier restrictions would be relaxed or dropped.)

**Electrostatic Copy Made
for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Bert Lance -

The attached was returned in the President's outbox. The letters are being prepared for distribution at Monday's Cabinet Meeting.

Rick Hutcheson

cc: Midge Costanza
Stu Eizenstat
Jack Watson

re: Ceiling on number of people
employed



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

February 9, 1977

*ok, but
Do not use sexist
address -
Use
To: Cabinet Secretaries
J.*

MEMORANDUM TO THE PRESIDENT

FROM: Bert Lance and Jim McIntyre

Bert Lance *Jim McIntyre*

Attached, as you requested, is a suggested letter to the Cabinet Secretaries seeking their suggestions on the best method of imposing a ceiling on the number of people employed by the Federal Government.

If you concur with this letter, please initial it and return so that we may get copies prepared for your signature.

**Electrostatic Copy Made
for Preservation Purposes**

Attachment

THE WHITE HOUSE

WASHINGTON

Dear Mr. Secretary:

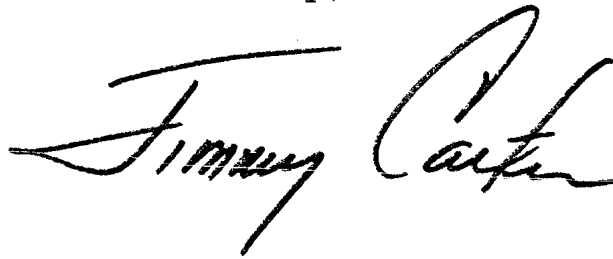
In a recent fireside chat, I informed the American people of this Administration's intention to provide all citizens with the best possible government service at the least possible cost. It is my intention to move decisively in this area, but before doing so I need your views as to the best path to take in streamlining the Federal workforce and improving the overall efficiency of government operations.

With this in mind, I would like you to consider the following alternatives:

1. Imposition of an immediate hiring freeze on the entire Federal establishment, of indeterminate duration. (Some exceptions would have to be made, including essential policymaking positions, emergency situations involving the protection of life and property--but such exceptions should be held to an absolute minimum.)
2. Imposition of a modified hiring freeze, e.g., a "3 for 4" rule limiting hiring to no more than 3 employees for every 4 that leave the Federal rolls for whatever reason.
3. Establish the current employment levels as of January 31, 1977, as new, temporary employment ceilings until new employment ceilings are developed.
4. Re-evaluate existing employment ceilings for FY 1977 and FY 1978, and revise them downward. (This could be done concurrently with any of the first three alternatives. Once such a revision process is complete the earlier restrictions would be relaxed or dropped.)

I ask that you provide your views to Bert Lance, Director of the Office of Management and Budget no later than Friday, February 18, 1977. As I stated earlier, we must move quickly and decisively. I am convinced that this effort can and will provide significant savings, both in the near term and more importantly in the years ahead.

Sincerely,

A handwritten signature in cursive script, reading "Jimmy Carter". The signature is written in dark ink and is positioned below the word "Sincerely,".

Bob Linder -

Can you have the letter corrected
and off-set and delivered to Sharon
for distribution on Monday at the
Cabinet Meeting. Thanks.

Trudy Fry 2/11/77

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

February 11, 1977

TO : The President
FROM: Jody Powell *JLP*
RE : Friday, 2/11/77, Interview with Trude Feldman

Trude has 15 minutes, not one minute more, to talk to you about Mrs. Carter, Mrs. Carter's mother and your family in general. She has requested but been flatly denied the chance to do an interview on your Middle East policy. If she attempts to ask you about this, the interview should be terminated immediately.

JLP:cs

THE WHITE HOUSE
WASHINGTON

February 11, 1977

Bob Lipshutz
Jody Powell
Greg Schneiders

The attached letter was returned
in the President's outbox. It is
forwarded to you for your information.

Rick Hutcheson

Letter to
Marianne Smythe

*original to
Shipping*

THE WHITE HOUSE

WASHINGTON

2-11-77

To Marianne Smythe

My remarks concerning
Lawyers were related to
the reduction in writing
volumes of regulations.

I personally appreciate
the fine work of attorneys
on my Cabinet & in
other positions in govern-
ment, & also thank you
for your kind admiration.

Jimmy

Susan -

The Pres.
might like
to see this.

Gay

Handwritten:
Marianne K. Smythe
4807 Wellington Drive
Chevy Chase, Maryland 20015

1/25/77

3/5/2
President Jimmy Carter
The White House
Washington, D.C.

THE PRESIDENT HAS SEEN:

Dear Mr. Carter,

I am writing to express to you my deep and sincere dismay about your instruction to your Cabinet yesterday to dismiss lawyers in their departments as a means of easing bureaucratic interference in the lives of the ordinary citizen. I do not doubt that your remark will receive favorable reaction from the public at large, since lawyers, as a group, are held in very low repute. Perhaps they deserve their reputation, and perhaps I, as a government lawyer should accept your low assessment of my worth as a valid, careful evaluation. I have not been long at my job, having only last June elected to leave comfortable and potentially lucrative private practice for the (what I thought would be) psychic, as opposed to monetary, rewards of government service. And I do feel I have been serving the public interest since joining the SEC's Enforcement Division. In fact, not since I served as a Peace Corps Volunteer in the 1960's have I felt so confident that whatever small difference my own efforts could make were in the direction of the good.

But the demoralizing edict you issued yesterday has done this

perception great damage. In addition, it will probably make my work, and that of the thousands of other dedicated government lawyers I'm sure exist throughout the country, more difficult, since whatever shreds of respect might be felt for me, as an officer of the SEC, must be further tattered by the clearly derisive impact of your remarks.

My husband and I looked forward with great pleasure to your election, and braved the cold and crowds to bring our two little girls to see you inaugurated on Thursday. We still, as citizens, are truly enthusiastic at the prospect your administration offers for a better life for many in this country.

But as a government lawyer, I can only feel that your broadside yesterday has made the enthusiasm with which I view my job much harder to sustain, if indeed it can be sustained at all. I cannot believe that you intended such a result.

Sincerely,

Marianne L. Syre

THE WHITE HOUSE
WASHINGTON

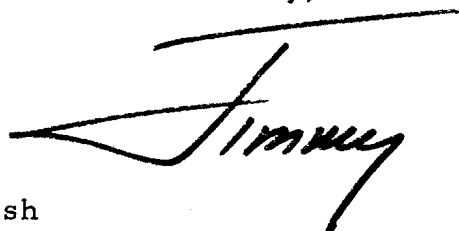
February 11, 1977

To Johnny Cash

I was delighted to learn that you were recently honored with a Special Merit Award for your outstanding talent and deep-rooted humanitarian concern. You combine the finest qualities of American show business and help to keep alive one of our nation's most cherished art forms. As a friend and personal fan and as a lover of country music I fully share in the sentiments of those who chose you for this most recent recognition.


Rosalynn joins me in sending you our warmest regards.

Sincerely,

A handwritten signature in dark ink, appearing to read "Jimmy", with a long horizontal line extending from the top of the first letter.

Mr. Johnny Cash
Caudill Drive Estates
Hendersonville, Tennessee 37075

*ps Give my love to June
& John Carter*

A handwritten signature in dark ink, appearing to read "Jimmy", with a long horizontal line extending from the top of the first letter.

2410
THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

February 11, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU EIZENSTAT *Stu*

SUBJECT:

Universal Voter Registration

To follow up on my memorandum to you of February 1, Dick Moe and I have met and discussed the universal voter registration. Dick and Si Lazarus on my staff are working with the Attorney General's staff and others. Dick is meeting with people on the Hill this afternoon and he will have a more complete status report to you early next week.

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for Preservation Purposes